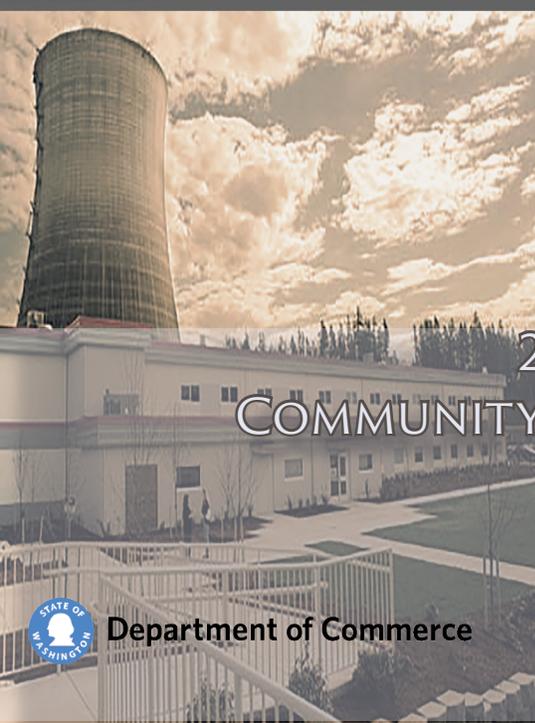


35 Years

INVESTING IN WASHINGTON'S ECONOMIC FUTURE



2016 LEGISLATIVE REPORT
COMMUNITY ECONOMIC REVITALIZATION BOARD
2015-17 BIENNIUM



Department of Commerce



ECONOMIC REVITALIZATION
CERB

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Enabling Legislation
RCW 43.160

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Cover Photos:

Top Row (Left to Right)

Port of Klickitat/Insitu - Awarded 2002
City of Winlock/Cardinal Glass - Awarded 2005
Port of Sunnyside/Darigold - Awarded 2003

Center Row (Left to Right)

Port of Chelan County/Confluence Technology Center - Awarded 2000
Port of Ilwaco/Jessie's Ilwaco Fish House - Awarded 2006
Snohomosh County Airport/Korry Electronics - Awarded 2008

Bottom Row (Left to Right)

Port of Grays Harbor/Paneltech - Awarded 1997
Port of Whitman County/Isothermal Systems Research - Awarded 2004
Port of Peninsula/Northern Oyster Company - Awarded 2006



INVESTING IN WASHINGTON'S ECONOMIC FUTURE

Community Economic Revitalization Board

1011 Plum Street SE • PO Box 42525 • Olympia, WA 98504-2525 • (360) 725-3151

I am pleased to introduce the 2016 Legislative Report for the Washington State Community Economic Revitalization Board (CERB). This report highlights activities and outcomes of the 2015-17 Biennium.

Since July 2011, CERB has continued to help grow Washington's economy, even as the state was recovering from the recession. In this time, CERB has invested \$14.6 million in 56 communities throughout the state.

July 2011-November 2016

- 74 Total Projects

Project Types

- 59 Planning
- 15 Construction

Project Geography

- 58 Rural projects (8 Tribal Projects)
- 16 Urban Projects

From the construction of the public facility, CERB expects the projects selected since 2011, will result in approximately:

- 1,576 permanent, private jobs created
- 451 construction jobs created
- \$33 million in match
- \$172 million in private investment
- \$2.8 million in new tax revenue generated

Policy updates that were made in 2015-17 biennium:

- CERB approved a financial affordability model. Based on criteria developed by the Board, staff can determine eligibility for grants and loan terms.
- Redefined rural communities in urban counties. City and towns with the population of 19,999 or less, and federally recognized Indian tribes are considered rural communities, within an urban county.
- Fire-stricken counties/communities. Eligible projects within these counties or federally recognized Indian tribal reservations are eligible for a 25% interest rate reduction.

Spring of 2015, due to a reorganization, CERB was able to fully dedicate two FTEs for program management, policy development, program outreach, and project development.

CERB members are committed Washington citizens and professionals with a passion for economic development. The investments that CERB has made, and the return on these investments, are a testament to this dedication. On behalf of CERB, I thank you for your continued support of this essential resource for growing Washington's economy.

David Rhoden

Community Economic Revitalization Board Chair

Introduction to CERB

COMMUNITY ECONOMIC REVITALIZATION BOARD

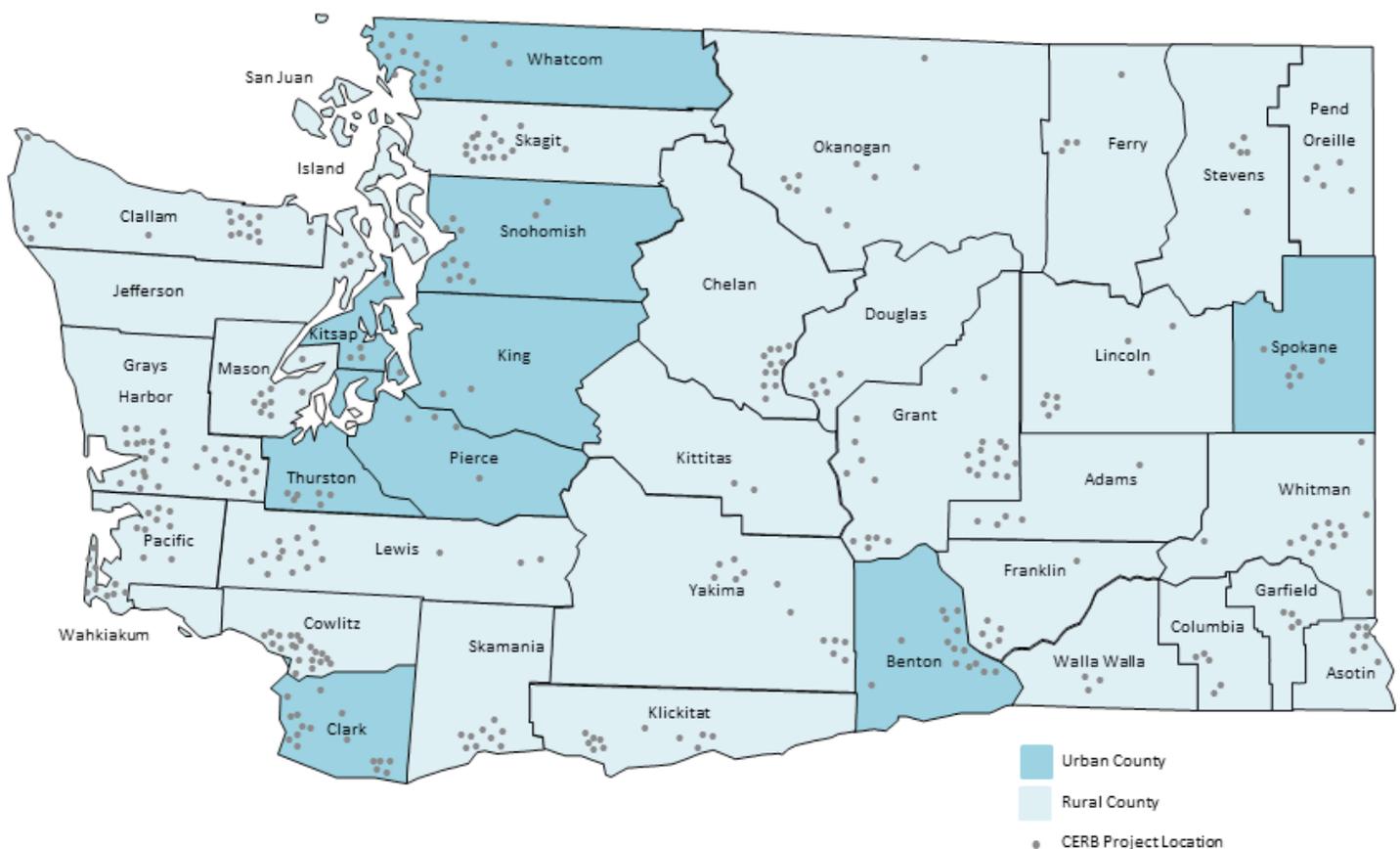
The Community Economic Revitalization Board (CERB) is a unique statewide economic development resource. CERB assistance is valued because it helps communities:

- Respond rapidly to immediate business siting and expansion needs
- Build feasible industrial sites for future business development
- Target expansions in manufacturing, food processing, assembly, warehousing, industrial distribution, advanced technology, and other key sectors
- Spur creation and retention of higher wage jobs

Since 1982, CERB has encouraged new development and expansion in areas where growth is desired. The Legislature created CERB to provide low-interest loans (and in unique circumstances, grants) to help finance the local public economic development infrastructure necessary to develop or retain stable business and industrial activity. These improvements include industrial water, general-purpose industrial buildings and port facilities, sanitary and storm sewers, industrial wastewater treatment facilities, railroad spurs, telecommunications, electricity, natural gas, roads, and bridges. CERB investments have been made in 37 counties since the program began.

The 20-member Board represents private and public sectors from across the state, as designated in statute. The Board sets policy and selects projects to receive CERB financing assistance. Administrative support to CERB is provided within the Local Government Division of the Department of Commerce. CERB's statutory authority is codified in Chapter 43.160 RCW.

CERB Funded Projects in Washington State, 1982-2016



Program Overview

The purpose of the Community Economic Revitalization Board is to help communities create and retain jobs in partnership with business and industry. CERB provides low-interest loans (or, in unique circumstances, grants) to local governments to help finance planning and construction of public facility projects supporting private sector development.

Planning Program

CERB funds¹ may be used to provide grants for planning projects that lead to economic development. Such activities may be feasibility studies, environmental planning work, and pre-construction engineering. The planning study must include a wide array of required data ensuring that when any resulting construction proposal is brought to CERB, the information needed for the CERB construction application has already been researched and documented.

Construction Programs

Committed Private Partner Program

CERB's statewide mission is to foster economic development by providing loans to local governments and federally recognized Indian tribes, for recruiting or retaining businesses for the state. This mission is achieved by lending state funds for public improvements to a local government that has made an agreement with a business wishing to start, expand, or maintain its operations in Washington. This agreement is considered a good faith effort by both parties to expand the state and local economies. CERB funds may be used to construct a wide range of public infrastructure that will then be directly utilized by the business. As part of the CERB pre-contract conditions to the award, the business must demonstrate that it has secured sufficient private capital to

implement the private portion of the project.

Prospective Development Program

CERB's secondary goal is to provide additional opportunities for job creation within rural counties and rural communities by awarding funds for prospective development. In these cases, no specific business is being recruited, but the local government has demonstrated through a sound feasibility study that there is reasonable expectation that businesses will locate to the site receiving the public improvements.

Eligibility

Applicants

Washington counties, cities, towns, port districts, special purpose districts, municipal corporations, quasi-municipal corporations, and federally recognized Indian tribes are eligible for CERB funding.

Projects

CERB funds planning and construction projects that have a nexus to positive economic development outcomes. In order to measure the strength of a project, CERB requires a 20-50% cash match be provided²; this demonstrates commitment from the applicant. In addition, to ensure local support for the project, the applicant must secure a letter of support from their Associate Development Organization.

Public Infrastructure

In addition to funding planning studies, CERB may invest in bridges, roads, water facilities, sanitary and storm sewer systems, rail spurs, telecommunications, energy distribution systems, buildings and structures, land acquisition, and port facilities. In designated Innovation Partnership Zones (IPZs), CERB can also fund research, testing, training, and incubation facilities.

Business Development

CERB loans support business development through the construction of local public infrastructure. No construction project may be approved unless the applicant can show that the median hourly wage of the expected jobs to be created by the business, will exceed the county median hourly wage. The business development must demonstrate that there will be either significant private job creation and/or significant private investment resulting from the project.

CERB DOES NOT INVEST IN

CERB does not invest in projects that would result in:

- Displacement of jobs from one Washington State community to another.
- Facilitation of retail activities as a primary purpose.
- Support of gambling as a primary purpose.
- A public facility or improvement located outside of the applicant's jurisdiction.

Responsible Stewardship

CERB is a responsible steward of public funds. As a result of the Board's prudent decisions, the program has no delinquent loan contracts.



¹25% of CERB's biennial appropriation may be used for grants. The grant set-aside, is used for planning and construction grants.

²The percentage of the required cash match, varies from each program.

Return on Investment

Construction Jobs

Although jobs created during construction of CERB public infrastructure projects are not counted in CERB job totals, they have considerable statewide impact.

- *Each \$1 million invested in new construction creates an additional 9.6 construction jobs¹.*
- *Each \$1 invested in new construction generates an additional \$1.97 in economic activity² throughout the state.*
- *Each \$1 invested in new construction, household earnings² are increased by 64 cents in all households, not just those with someone employed by the construction industry.*

For CERB, these multipliers translate into:

- *4,946 construction jobs*
- *\$1 billion in additional economic activity*
- *\$329 million increased household earnings*

Based on total cumulative investment of \$515 million in CERB projects³.

¹Source: Office of Financial Management

²Source: Washington Construction Industry Council

³Impact numbers are calculated over 34 years at present value. The \$515 million total includes \$158 million in CERB construction funds, and \$356 million in public and private funds leveraged as match for the CERB construction project.

CERB Investments and Returns

Since 1982, CERB has returned more to the state's economy than the \$165 million it has invested:

- Creation and retention of more than 35,000 jobs
- Over \$5.6 billion in actual private capital investment in facilities, machinery and equipment by business and industry
- Generation of an estimated \$173 million in new annual state and local taxes to help stabilize local economies and generate future income

Spurs Job Creation and Retention

CERB's investment in public infrastructure required by business and industry creates opportunities for job creation and retention.

CERB's 34-year job total is a combination of new jobs plus retained existing jobs. According to the businesses, these 35,085 jobs would have been lost to the state without CERB's investment in the public infrastructure.

During the 2015-17 Biennium CERB approved, 34 projects:

Project Types

- 30 planning studies
- 4 construction projects

Project Geography

- 24 rural projects in 13 rural counties (5 tribal projects)
- 10 urban projects

These projects represent 236 full-time jobs and CERB investments totaling nearly \$7.8 million. The private capital investment in the business facilities for these projects, are estimated at nearly \$58.2 million.

CERB has helped strengthen businesses and communities by encouraging industrial sector developments. In CERB projects, the median wage created by industry always exceeds the county median wage.

Leverages Private Investment

CERB tracks the actual private sector investment in business facilities made as a result of the CERB project and compares it to the estimated private investment at the time of the CERB application. CERB investments leverage private capital at a ratio of 34 to 1.

Generates New Tax Revenue

Since 1991, CERB applicants have been asked to estimate how much state and local tax revenue the project will generate if funded. To date, these state and local estimates from property, business and occupation, and retail sales tax revenues equal \$173 million⁴. These new sources of revenue help local governments provide services to their communities.

Since 2004, CERB have been asking clients to report actual new tax revenue generated as a result of the catalytic effect of improved infrastructure on business developments. The actual average annual new tax revenue generated per CERB project is \$736,389.

Accelerates Assessed Value

In 2002, CERB started tracking how its economic development infrastructure investments affect the value of land and buildings and subsequent business developments that occur. CERB has funded 85 construction projects. At the time of application the baseline assessed valuation was \$30.5 billion. Of the 85 projects, 64 reported a total net increase in assessed value of \$16.5 billion.

⁴Data for the new tax revenue generated is supplied by the client, not the Department of Revenue.

Staff Assistance

CERB staff delivers program management, contract management, Board support, community and economic development for local projects, and works with applicants to develop and present projects for CERB review.

Technical assistance—Staff help each applicant identify project barriers, evaluate project feasibility, and develop funding and implementation strategies when the project is ready to proceed. Many times this involves convening a tech team with the applicant and other funders, to develop a project action plan.

Project advocacy—Staff prepare a comprehensive analysis of each project with recommendations to CERB. This analysis identifies the relative economic benefits of the project to the local community, the project dynamics, and areas of merit and/or controversy. The analysis of the project's economic development goals and outcomes includes specific projections of the jobs, new tax revenues and private capital investments that each business will create.

Project monitoring—Staff help local governments work out emergent problems during contract development and project implementation. Following construction of the public infrastructure project, project outcomes are tracked by CERB staff for five years. These outcomes include jobs created and retained, state and local tax revenue generated, and private capital invested in private facilities. This tracking process links CERB investment to actual economic development outcomes.

Key Successes

Prior to the summer of 2013, the Department of Commerce provided dedicated staff to CERB project development. Due to budget cuts, those staff members were given other duties, and were no longer available for CERB project development.

Over the next year, CERB took a look at the current application document and process, and how to market the program.

The CERB Policy Committee and staff; streamlined the application. Through this process, CERB made the construction applications a tiered process. Tier 1 is the threshold questions, to make it easy for the applicant to know if the project is qualified for CERB funding. Tier 2 is more about content of the project and the economic value to the community.

In 2014, the Tier 1 construction applications and the planning application were made available through an online application portal. In 2016, all of CERB's applications were made available through an online application portal.

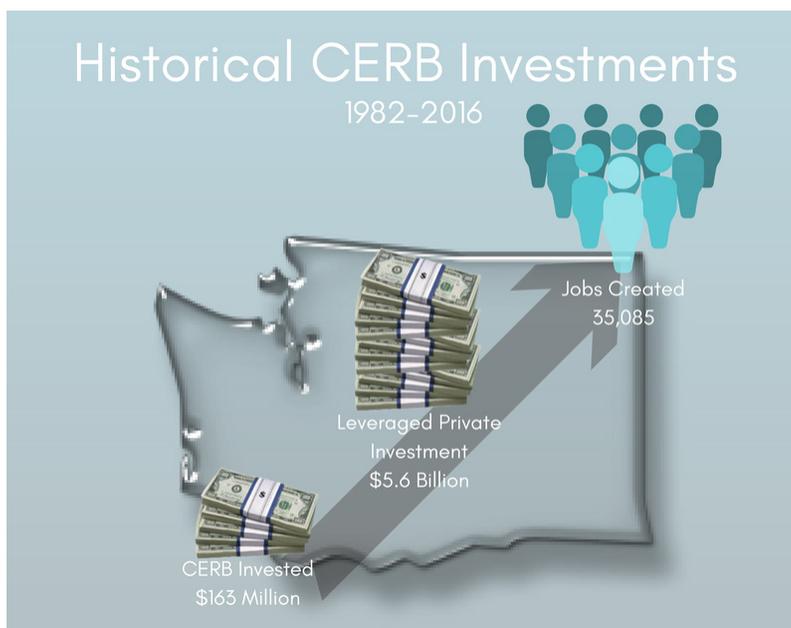
With the new streamlined application and process, CERB staff renewed outreach efforts to the local communities through:

- Webinars
- Conference Presentations
- ADO/EDC Presentations
- Face-to-Face Meetings
 - Tribal Engagement

Staff is engaged with the local communities, helping them plan for their economic future.

CERB has 2.6 dedicated FTEs.

- 1 FTE is dedicated to program management, policy development, project development, and Tribal relations.
- 1 FTE is 100% dedicated project development.
- .6 FTE Administration 2015-17



CERB has updated and modernized the data collection process. While updating this process, a \$50 million CERB historical investment error was discovered.

Community and Economic Development

Record Number of Projects

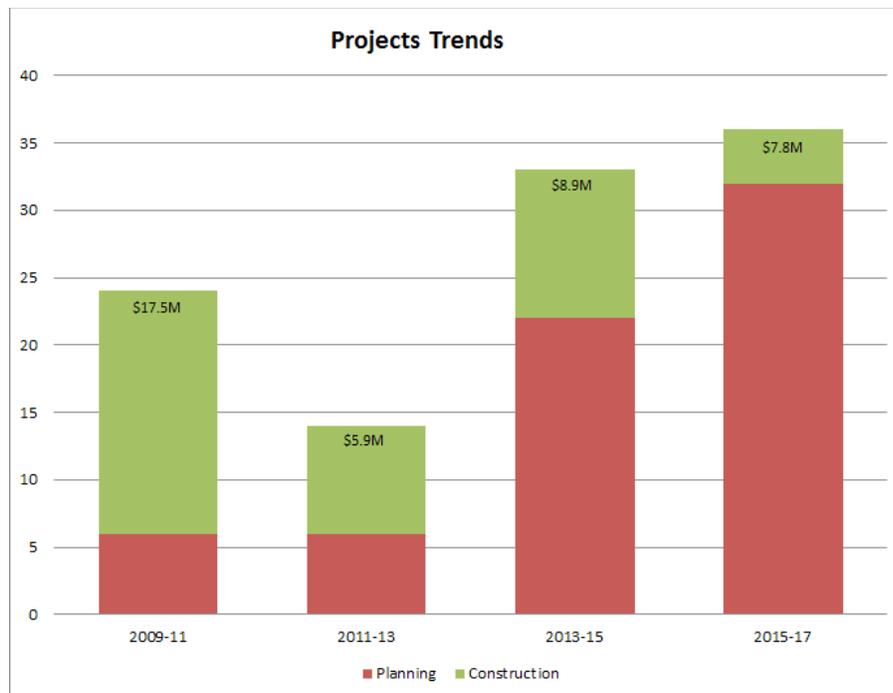
With staff's focus on outreach and education, CERB has seen a record number of applications since 2013. With the state still recovering from the recession, communities are looking at their future in a more focused manner. The record number of applications that CERB has received have been mostly for planning projects. Communities are taking the time to plan for their futures, making their communities a place that the residents want to live and raise their families, not just a place to work.

In any given biennium, CERB historically would receive approximately 6-8 planning project applications. In 2013-15, CERB received 23 planning applications. To date, CERB has received 30 planning applications for the 2015-17 biennium. For a total of 53 applications in just under four years. (see project trends graphic)

As a result of the record number of feasibility studies, CERB has a built in project pipeline for future construction projects. Not all projects will be found feasible for construction, and not all construction projects will be funded by CERB. However, there is a potential that 2/3 of the planning projects would come back to CERB for construction funding.

If those 36 projects came back to CERB for construction funds, at the average \$1.2 million a project, project potential is the following (see pipeline):

- \$43.2 Million CERB Funds
- \$95.4 Million Match
- \$1.4 Billion Private Investment
- 9,146 Jobs Created and Retained



CONSTRUCTION MULTIPLIERS

- 1,330 construction jobs
- \$274 M additional economic activity
- \$88.7 M increased household earnings

Based on total cumulative investment of \$158 million in CERB projects.

CERB PIPELINE

2013-16: 55 CERB Funded Planning Studies

Assumption: 2/3's of the original studies could return to CERB for construction funding at an average of \$1.2 million per project



36 Construction Projects



\$43.2M CERB Construction Funds



9,146 Jobs



\$1.4B Private Investment



\$95.4M Match

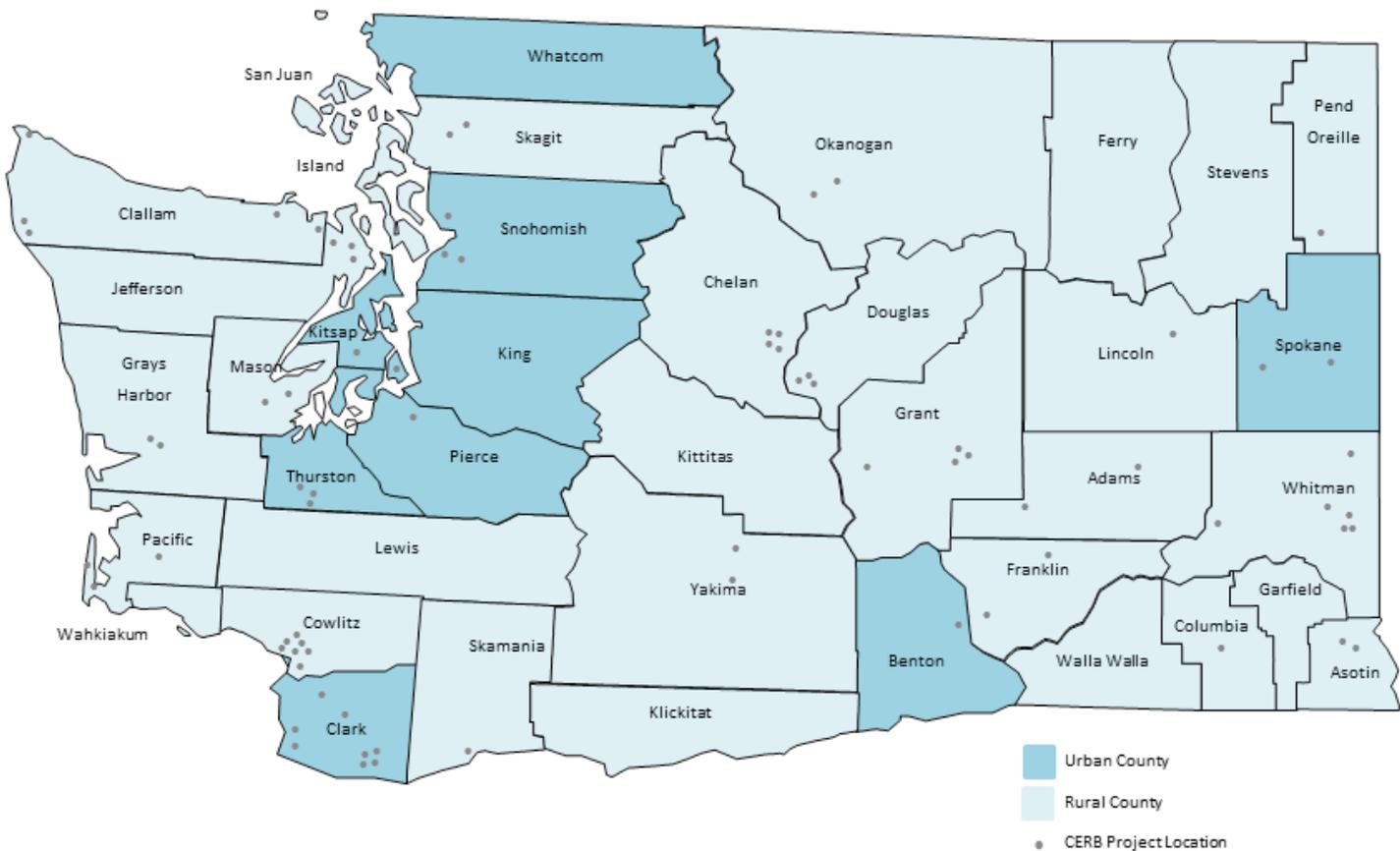
Statewide Investments (2011-2016)

Between July 2011 and November 2016, CERB approved 76 projects, investing more than \$14.6 million in 56 communities across Washington State. Funds were awarded among a wide spectrum of projects, ranging from helping rural communities define and utilize their strongest assets for economic development to building an anaerobic pretreatment system.

These investments are made with an expectation that the job creation estimates provided as part the application will be met within five years of the public project's completion. Given this rigorous standard and these challenging economic times, the success of 76 projects completed over the last five years speaks volumes to CERB's accomplishments.

Not only does CERB select strong projects that provide results for the state and local communities, but CERB also rewards projects that are fiscally sound. To date, there have been no delinquencies and only two restructures of CERB loans; CERB has never terminated a project.

CERB Funded Projects in Washington State, 2011-2016



Jobs

The state created & retained more than 1,458 permanent full-time positions from CERB projects that were completed between July 2011 and November 2016. From the \$21.5 million CERB invested, this translates into a permanent job being created or retained for every \$14,813 the state invested. 666 construction jobs were created as a result of the construction of public infrastructure while an additional estimated 979 construction jobs* were created as a result of the construction of private facilities.

Private Investment

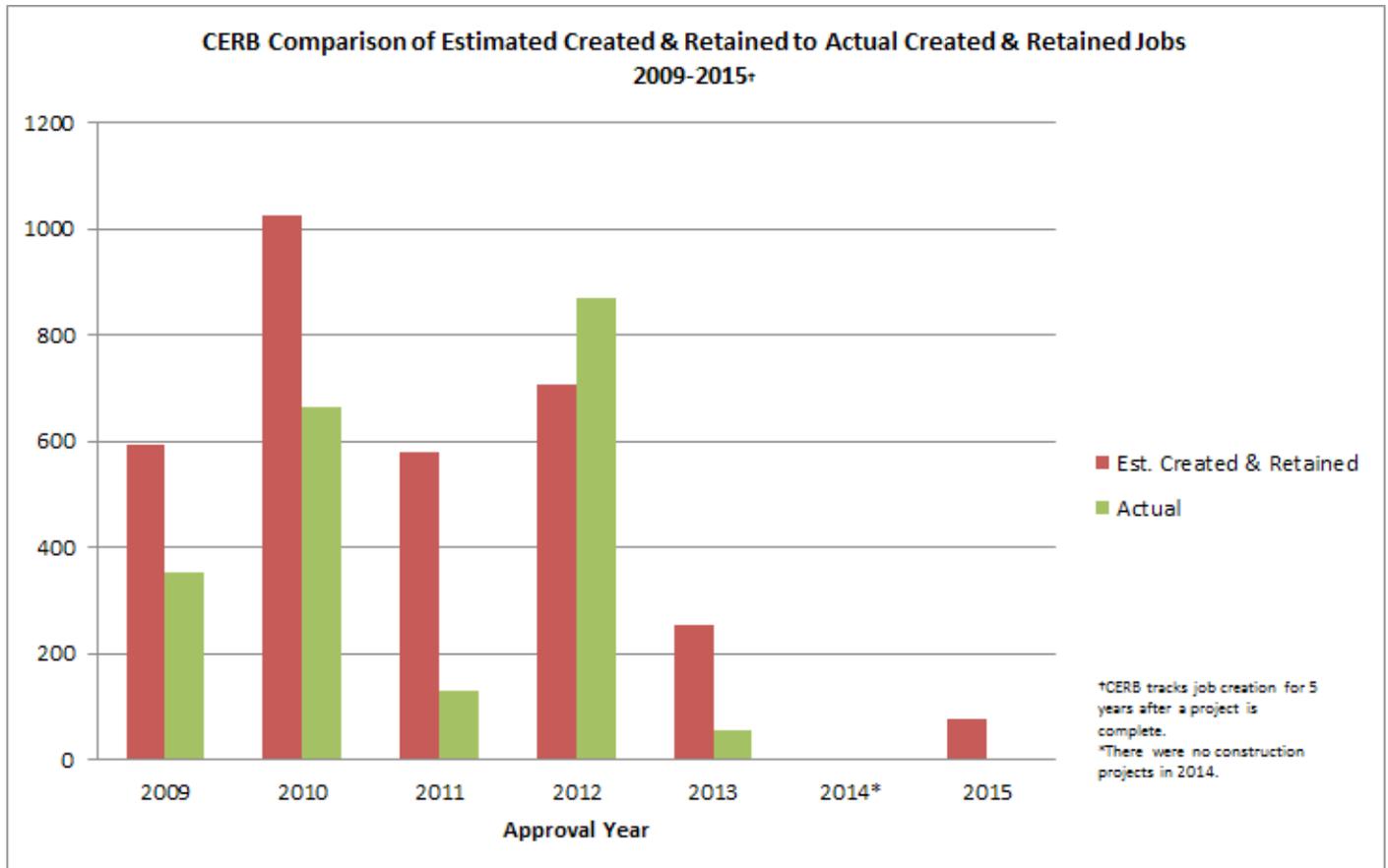
CERB considers private businesses' investment in their facilities a useful measurement to determine the positive economic impact of a project on the economy. Not only are sales and property taxes driven by this investment, but it also shows a commitment by each private party to stay in the state. Between July 2011 and November 2016, the private sector invested more than \$101 million in private facilities. Their investment was made possible by CERB funded infrastructure improvements.

New Tax Revenue

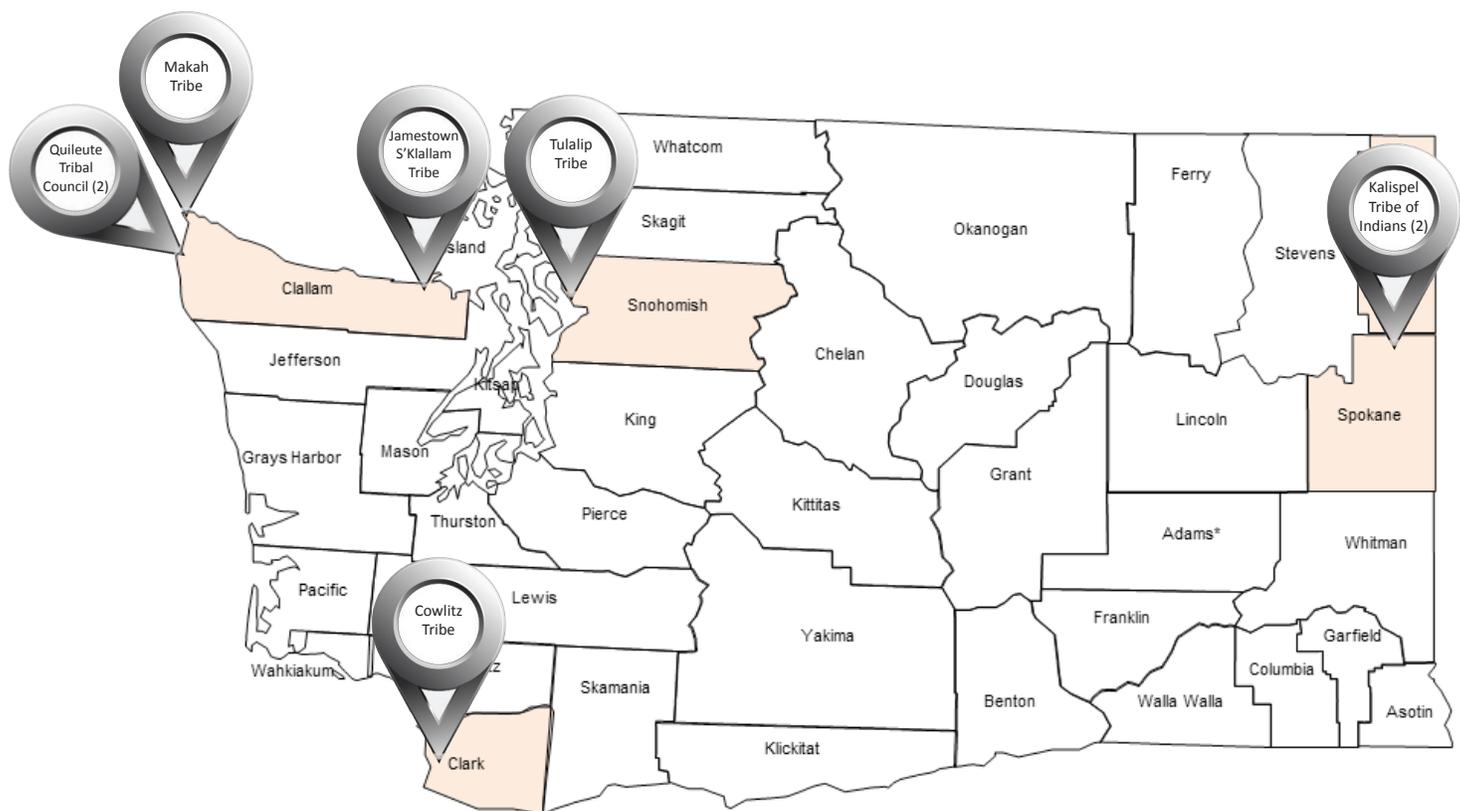
For the projects completed between July 2011 and November 2016, \$9.1 million was generated in new tax revenue

Accelerates Assessed Value

Between July 2011 and November 2016, 22 construction projects were completed. At the time of application the baseline assessed valuation was \$2.9 billion. Of the 22 projects, 20 reported a total net increase in assessed value of \$1.7 billion.



Tribal Projects (2011 - 2016)



CERB ID	Approval Date	County	Applicant	Project Title	CERB Grant	Match
A2012-007	3/15/2012	Snohomish	Tulalip Tribe	Qualco Nutrient Recovery	\$25,000	\$14,000
A2014-020	9/18/2014	Clallam	Makah Tribe	Makah Broadband Project Feasibility Study	\$46,875	\$15,625
A2015-029	1/15/2015	Clallam	Quileute Tribal Council	Quileute Broadband Access Planning	\$45,000	\$15,000
A2016-045	1/21/2016	Clallam	Quileute Tribal Council	Higher Ground Infrastructure Master Plan	\$50,000	\$16,667
A2016-049	3/17/2016	Clallam	Jamestown S'Klallam Tribe	Wastewater Infrastructure Planning Support Study	\$50,000	\$21,389
A2016-047	3/17/2016	Spokane	Kalispel Tribe of Indians	Native American Sewing Company Planning Study	\$50,000	\$17,000
A2016-058	6/28/2016	Clark	Cowlitz Indian Tribe	Cowlitz Indian Reservation Site Plan and Development Feasibility Study	\$50,000	\$16,667
A2016-060	6/28/2016	Pend Oreille	Kalispel Tribe of Indians	Lodging & Amenities Feasibility Study	\$25,000	\$8,333
					\$341,875	\$124,681



James Island, La Push, WA

Makah Tribe

Project: Makah Broadband Project Feasibility Study

In September 2014, CERB approved a \$46,875 grant for the Makah Broadband Project Feasibility Study. This is a feasibility study concentrating on closing the fiber optic cable gap between Clallam Bay and Neah Bay (phase II planning). CERB funds were matched with \$15,625 of local funds.

Update

In 2014 the Makah Tribe constructed a microwave system (outcome from phase I planning). Currently, the Makah Tribal Council, Administrative Council, Administrative Campus, and the Neah Bay Schools Campus are connected to the system. The Makah Tech Team is creating a connection plan for the remaining anchor buildings that are not currently connected.

In order to go forward with that plan, the Makah Tribal Council has approved upgrades to the tower at Bahokus Peak, as well as installing a WDS system on the Bahokus Peak tower that will be able to connect up to 20 additional buildings.

The Makah Tribal Council and the Makah Tech Team realize that they have assets with the current microwave wireless system as well as the Bahokus tower. With the potential capacity from the microwave wireless system, they have the ability to offer capacity to other companies, who are better equipped to provide commercial distribution.



Hobuck Beach, Makah Tribal Reservation

Quileute Tribal Council

Project: Quileute Broadband Access Planning

In January 2015, CERB approved a \$45,000 grant for the Quileute Broadband Access Planning study. This is a feasibility study to address the need for expanded broadband communications and internet services to the remote Quileute Reservation and other tribal properties. CERB funds were matched with \$15,000 of local funds.

Update

The Quileute Tribal School has completed a broadband installation in partnership with the Washington State K-20 network with funding from the E-Rate program. The chosen vendor, StarTouch, completed the installation as of June, 2016 and is providing 100Mb data services to the school. StarTouch has agreed to discuss the development of a parallel service to provide for the needs of the tribal government and their solution will be part of the planning report from ComGroup.

In addition, a proposal has been received from Last Mile Networks, a San Francisco, CA firm, for delivery of broadband connections, especially targeted toward emergency services and governmental support. That proposal will be analyzed for its merits in conjunction with the other work being done in the study by ComGroup.

The grant the Makah Tribe received from CERB allowed us to move our Broadband project along from Phase I to Phase II to determine how we can expand economic opportunity in our community with immediate as well as long term results. In our "toolbox" of funding opportunities, we have CERB listed, and we look forward to working with them again in the near future.

*- Crystal Hottowe, Grants Writer
Makah Tribe*

CERB in the News

Quad City Herald

The **Pateros City Council** made several budget amendments due to considerations regarding anticipated FEMA funding of an unknown amount due to last summer's Carlton Complex fire.

The council approved Resolution 2014-23, which authorizes the purchase of a 1994 Spartan fire engine for a cost of \$7,500, as well as the cost of travel expenses to pick up the engine in Yakima. It was noted the engine will not only help the fire department in a straightforward manner, but also with training as well. Resolution 2014-24 was unanimously adopted. The resolution accepts \$50,000 in CERB grant money and amends the service agreement with Varela and Associates so they may continue with the Starr Road Development Economic Feasibility Study and Water System Investigative Planning with the CERB funds and authorizes Mayor Brady to sign all related documents.

- December 19, 2014

PTLeader.com

The **City of Port Townsend** has secured \$6.4 million in funding to link Howard Street with Discovery Road, a project aimed at boosting commercial and industrial development.

"Plans are being finalized this week, and the call for bids is to happen at the end of April or early May," said David Timmons, city manager.

In 2006, the city's six-year transportation project called for the Howard Street extension to be done in 2008. In 2008, the City Council agreed with an engineer's recommendation to continue with the Gateway Improvement project on Sims Way (which brought the city's first two roundabouts) and delay the Howard Street extension.

Now, Howard Street is again a priority.

The city recently secured a \$300,000 grant from the Community Economic Revitalization Board (CERB), part of the Washington State Department of Commerce, for the Howard Street Corridor Public Infrastructure project. "Making the Howard Street corridor "shovel-ready" is about a \$6.4 million project, of which \$3.8 million comes from the state," said Eric Hovee of E.D. Hovee and Company, a Vancouver, Washington, firm the city hired last year to prepare an economic feasibility study for the Howard Street corridor.

CERB has also approved a \$1.2 million loan for stormwater management. A regional stormwater management system is to be located on the bay side of Sims Way, closer to Mill Road.

- April 1, 2015

SequimGazette.com

The Washington State Community Economic Revitalization Board announced in March the **Port of Port Angeles** will receive a \$50,000 grant for the Marine Trades Industrial Park site plan.

The grant will partially fund the feasibility study/master plan for the Marine Trades Industrial Park located at the former KPLY mill site on Marine Drive in Port Angeles.

The study/plan includes a preferred site layout alternative that will maximize the utilization of the 19 acres of waterfront property, a cost estimate and a project phasing schedule.

CERB funds will be matched with \$50,000 of budgeted port funds to complete the Marine Trade Industrial site plan.

Also, the **Jamestown S'Klallam Tribe** will receive a \$50,000 grant for its wastewater infrastructure planning support study.

-April 6, 2016

The Columbian

The Washington State Community Economic Revitalization Board approved \$255,000 in grants for public infrastructure development and economic feasibility studies targeting business growth and job creation, and \$100,000 of that money is heading Clark County's way.

The **Cowlitz Indian Tribe** and the city of Washougal were each awarded \$50,000 through the program, the board announced Thursday.

The Cowlitz money will go toward the Cowlitz Indian Reservation Site Plan and Development Feasibility Study to develop a master plan for approximately 156 acres of the Cowlitz Indian Reservation for future economic development. The funds were matched by \$16,667 in local resources.

- July 28, 2016

Project Highlight - City of Port Townsend



Senator Maralyn Chase, Chair David Rhoden, and Dan Seydel (CERB Members at the Port Townsend Groundbreaking). September 2016

"We want this to be a vibrant and thriving area, it's going to jump-start a lot of economic development. The vision is to have artisanal manufacturing with a little retail and possibly housing above."

-Mayor Deborah Stinson,
City of Port Townsend

"You're going to demonstrate that by putting in much-needed infrastructure, you can grow the economy."

-Senator Maralyn Chase,
CERB Member

"We've been at capacity now for two years, we've been trying to find a new place to grow into for the past five years, but at that time, we didn't see any good locations."

-Ryan Trail, Co-founder and CEO
Mt. Townsend Creamery

In September 2014, CERB awarded a \$48,750 grant for the Howard Street Corridor Economic Feasibility Study. This is a feasibility study to evaluate the economic benefit provided by planned infrastructure along Howard Street. CERB funds were matched with \$16,250 in local funds.

The feasibility study was completed in January 2015, and was determined to be viable.

In March 2015, CERB awarded a \$1,200,000 loan and a \$300,000 grant for the Howard Street Corridor Public Infrastructure construction project. The prospective development project is to build a regional stormwater facility. The regional stormwater facility will be sized to handle the Howard Street roadway, and the detention and treatment for the private properties within a defined corridor, and will include a round-a-bout. CERB funds were matched with \$2,300,000 in local funds.

The economic development potential for this project is to create 76 direct permanent jobs, and have a private investment of \$2,500,000, within five years of construction.

Mt. Townsend Creamery is looking to make the move from its current location on Sherman Street to a new, bigger location along the Howard Street Extension.

*Quotes from: Peninsula Daily News 8/28/2016
"Howard Street Extension in Port Townsend on its Way"*

City of Port Townsend	Estimates in Application
New jobs created & existing jobs retained (in full-time equivalent jobs)	76
Private Capital Investment	\$2,500,000
Annual state & local taxes generated*	\$3,968,300
Increase in assessed valuation of the area of the CERB investments	\$20,600,000

*Property, B&O, Sales & Use, as applicable

Five-Year Project Tracking

CERB tracks job and private investment data on each project for a period of five years after the public project construction is complete. Projects on the five-year tracking list for the 2016 Legislative Report are a combination of projects completed since 2011 and new projects approved since the 2014 Legislative Report. After five years, CERB discontinues tracking job and private investment data as a direct result of the CERB investment. Between the prior legislative report and November 2016 (the cut-off date for inclusion in this report), CERB has approved 62 new projects. Four of those projects were withdrawn by the applicants due to changed project conditions; the remaining 58 are shown among those listed below. Please note the following items:

- In the CERB Applicant column, the symbol (†) indicates the 58 projects funded since the 2014 Legislative Report.
- In the Private Business/Development Site column, an italicized name denotes a CERB-assisted prospective development site where estimated job numbers depend on future business development. Businesses and actual jobs are listed as development occurs.
- In the Actual Jobs Created & Retained column, the symbol (■) indicates the applicant is working to complete the final CERB contract and construction of the public infrastructure project.
- In the Actual Jobs Created & Retained column, the symbol (◊) indicates the business has located in the CERB-assisted facility, but has not yet created jobs.
- In the Actual Jobs Created & Retained column, the symbol (‡) indicates inactivity due to economic conditions.

Adams

Port of Othello †		Project Title:	Bruce Area Feasibility Study		
Awarded: 3/20/2014	CERB Grant		Match		TOTAL Project Cost
	\$37,500		\$12,500		\$50,000
Notes:	2016: Two short plats, turned into 6 lots, waterline installed, approaches constructed to each lot.				

Adams County †		Project Title:	Industrial Wastewater Facility Feasibility Study		
Awarded: 11/19/2015	CERB Grant		Match		TOTAL Project Cost
	\$50,000		\$32,772		\$82,772

Asotin

Port of Clarkston		Project Title:	Phase I Industrial Park Development					
Awarded: 11/19/2009	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
	\$700,000	\$300,000	\$1,000,000		\$204,722	\$1,204,772		
	Distance from Transportation Infrastructure	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point	
	6	6	2	100	3	5		
Estimated Private Jobs Created/ Retained:	55	NOTES:						
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Jobs Wages & Benefits				
				Average Annual Wage	Employee		Dependent	
					Medical	Dental	Medical	Dental
<i>Prospective Development</i>								
Total:				CERB Cost per Job:				

Five-Year Project Tracking

Port of Clarkston †		Project Title:		Telecommunications Fiber Build				
Awarded: 12/1/2014	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
Distance from Transportation Infrastructure	\$130,000	\$45,000	\$175,000		\$175,000	\$350,000		
	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
	6	6	2	100	3	5		
Estimated Private Jobs Created/ Retained:	35	NOTES:						
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Jobs Wages & Benefits				
				Average Annual Wage	Employee		Dependent	
					Medical	Dental	Medical	Dental
<i>Prospective Development</i>								
Total:				CERB Cost per Job:				

Port of Clarkston †		Project Title:		Pre-Development Site Planning Incubator Feasibility Study			
Awarded: 11/19/2015	CERB Grant		Match		TOTAL Project Cost		
	\$48,000		\$16,000		\$64,000		

Benton

City of West Richland		Project Title:		Light Industrial Manufacturing Expansion at Red Mountain Center				
Awarded: 1/20/2011	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
Distance from Transportation Infrastructure	\$829,766		\$829,766		\$134,163	\$963,929		
	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
	14	14	1	16	16	19		
Estimated Private Jobs Created/ Retained:	54	NOTES:	SSC's capital project is still under construction.					
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Jobs Wages & Benefits				
				Average Annual Wage	Employee		Dependent	
					Medical	Dental	Medical	Dental
Shelby Super Cars (SSC)	High Performance Automotive		◇					
Total:				CERB Cost per Job:				

Five-Year Project Tracking

Port of Benton †		Project Title:	Master Planning 1,341 area target sectors clean energy & biosciences		
Awarded: 5/19/2016	CERB Grant		Match		TOTAL Project Cost
	\$50,000		\$97,641		\$147,641

Port of Chelan County		Project Title:		Sunset Highway Improvements at the Cashmere Mill Site				
Awarded: 1/20/2011	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
	\$1,000,000		\$1,000,000		\$2,976,148	\$3,976,148		
Distance from Transportation Infrastructure	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
	23	23	1	15	15	150		
Estimated Private Jobs Created/ Retained:	80	NOTES:						
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Jobs Wages & Benefits				
				Average Annual Wage	Employee		Dependent	
					Medical	Dental	Medical	Dental
<i>Prospective Development</i>								
Total:				CERB Cost per Job:				

Port of Chelan County †		Project Title:	Medical Industry Cluster in Lake Chelan Valley		
Awarded: 3/20/2014	CERB Grant		Match		TOTAL Project Cost
	\$50,000		\$18,000		\$68,000

City of Wenatchee †		Project Title:	South Wenatchee Market Analysis and Subarea Plan		
Awarded: 5/20/2014	CERB Grant		Match		TOTAL Project Cost
	\$39,750		\$38,250		\$78,000

City of Wenatchee †		Project Title:	North Wenatchee Redevelopment Master Plan		
Awarded: 9/17/2015	CERB Grant		Match		TOTAL Project Cost
	\$50,000		\$50,000		\$100,000

Clallam

Makah Tribe †		Project Title:	Makah Broadband Project Feasibility Study		
Awarded: 9/18/2014	CERB Grant		Match		TOTAL Project Cost
	\$46,875		\$15,625		\$62,500

Five-Year Project Tracking

Quileute Tribal Council †		Project Title:	Quileute Broadband Access Planning		
Awarded: 1/15/2015	CERB Grant		Match		TOTAL Project Cost
	\$45,000		\$15,000		\$60,000

Quileute Tribal Council †		Project Title:	Higher Ground Infrastructure Master Plan		
Awarded: 1/21/2016	CERB Grant		Match		TOTAL Project Cost
	\$50,000		\$16,667		\$66,667

Port of Port Angeles †		Project Title:	Marine Trades Industrial Park - Site Plan		
Awarded: 1/21/2016	CERB Grant		Match		TOTAL Project Cost
	\$50,000		\$80,000		\$130,000

Jamestown S'Klallam † Tribe		Project Title:	Wastewater Infrastructure Planning Support Study		
Awarded: 1/21/2016	CERB Grant		Match		TOTAL Project Cost
	\$50,000		\$21,389		\$71,389

Clark

Port of Vancouver		Project Title:		Sapa Profiles Inc.				
Awarded: 5/19/2011	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
	\$800,000		\$800,000		\$7,380,076	\$8,180,076		
Distance from Transportation Infrastructure	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
	13	13	2	1	1	1		
Estimated Private Jobs Created/ Retained:	100	NOTES:						
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Average Annual Wage	Jobs Wages & Benefits			
					Employee		Dependent	
					Medical	Dental	Medical	Dental
Sapa Profiles, Inc	Aluminum Extrusion	\$8,400,000	115	\$32,000	Y	Y	Y	Y
Total:		\$8,400,000	115	CERB Cost per Job:		\$6,956		

Port of Camas-Washougal		Project Title:	SEPA Permitting		
Awarded: 5/17/2012	CERB Grant		Match		TOTAL Project Cost
	\$50,000		\$20,000		\$70,000
Notes:	Lead to 2013 construction project with Food in Seasons.				

Five-Year Project Tracking

Port of Camas-Washougal		Project Title:		Foods In Season Building #15				
Awarded: 7/18/2013	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
Distance from Transportation Infrastructure	\$499,000		\$499,000		\$2,025,429	\$2,524,429		
	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
	12	12	1	15	1	15		
Estimated Private Jobs Created/ Retained:	35	NOTES:						
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Jobs Wages & Benefits				
				Average Annual Wage	Employee		Dependent	
					Medical	Dental	Medical	Dental
Food In Seasons	Food Processing	\$851,794	40	\$43,136	No	No	No	No
Total:		\$851,794	40	CERB Cost per Job:		\$12,475		

Cowlitz Indian Tribe †		Project Title:		Cowlitz Indian Reservation Site Plan and Development Feasibility Study			
Awarded: 6/28/2016	CERB Grant	Match		TOTAL Project Cost			
	\$50,000	\$16,667		\$66,667			

City of Washougal †		Project Title:		Washougal Town Center/Transportation			
Awarded: 7/28/2016	CERB Grant	Match		TOTAL Project Cost			
	\$50,000	\$25,000		\$75,000			

Five-Year Project Tracking

Port of Camas-Washougal †		Project Title:		50,000 Sq Ft Industrial Building #18				
Awarded: 9/15/2016	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
Distance from Transportation Infrastructure	\$1,700,000	\$300,000	\$2,000,000		\$3,750,000	\$5,750,000		
	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
	12	12	1	15	1	15		
Estimated Private Jobs Created/ Retained:	70	NOTES:						
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Jobs Wages & Benefits				
				Average Annual Wage	Employee		Dependent	
					Medical	Dental	Medical	Dental
<i>Prospective Development</i>			▪					
Total:				CERB Cost per Job:				

Port of Ridgefield †		Project Title:		Dark Fiber Optics - Needs Assessment/Feasibility Study			
Awarded: 9/15/2016	CERB Grant		Match		TOTAL Project Cost		
	\$50,000		\$50,000		\$100,000		

Columbia

Port of Columbia		Project Title:		Blue Mountain Station				
Awarded: 7/16/2009	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
Distance from Transportation Infrastructure	\$800,000	\$200,000	\$1,000,000		\$100,000	\$1,100,000		
	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
	30	50	adjacent	adjacent	adjacent	70		
Estimated Private Jobs Created/Retained:	52	NOTES:	Outcomes are listed in the 2013 Construction Project.					
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Jobs Wages & Benefits				
				Average Annual Wage	Employee		Dependent	
					Medical	Dental	Medical	Dental
<i>Prospective Development</i>								
Total:				CERB Cost per Job:				

Five-Year Project Tracking

Port of Columbia		Project Title:		Sewer Extension to Blue Mountain Station Eco-Industrial Park				
Awarded: 5/16/2013	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
Distance from Transportation Infrastructure	\$109,000	\$109,000	\$218,000		\$22,000	\$240,000		
	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
	30	50	adjacent	adjacent	adjacent	70		
Estimated Private Jobs Created/Retained:	8	NOTES:	This project is connected to prospective development project awarded in 2010.					
Private Business/Development Site	Industry	Private Investment	Jobs Created & Retained	Jobs Wages & Benefits				
				Average Annual Wage	Employee		Dependent	
					Medical	Dental	Medical	Dental
BMS Co-op Market	Service	\$5,000	1	\$30,000	Not Reported			
Grassroot Gourmet	Service	\$3,000	1	\$20,000	Not Reported			
Little Dipper Dairy	Food Processing	\$80,000	3	\$40,000	Not Reported			
Mary's Candies	Food Processing	\$15,000	2	\$25,000	Not Reported			
Rey's Roast	Food Processing	\$20,000	1	\$35,000	Not Reported			
XO Alambic	Food Processing	\$100,000	1	Owner not taking a wage	Not Reported			
Total:		\$223,000	9	CERB Cost per Job:		\$24,222		

Clark County †		Project Title:		I-5/NE 179th Street Study			
Awarded: 11/17/2016	CERB Grant		Match		TOTAL Project Cost		
	\$50,000		\$25,000		\$75,000		

Cowlitz

City of Kelso †		Project Title:		Anchor Point Industrial Park Master Plan			
Awarded: 3/19/2015	CERB Grant		Match		TOTAL Project Cost		
	\$50,000		\$50,000		\$100,000		

Port of Woodland †		Project Title:		Guild Road Industrial Park Master Plan			
Awarded: 5/21/2015	CERB Grant		Match		TOTAL Project Cost		
	\$50,000		\$150,000		\$200,000		

Five-Year Project Tracking

Port of Kalama †		Project Title:	Spencer Creek Business Park Economic Feasibility Study		
Awarded: 11/19/2015	CERB Grant		Match		TOTAL Project Cost
	\$50,000		\$16,667		\$66,667

City of Kalama †		Project Title:	Kalama Downtown Economic Revitalization Improvement Strategy		
Awarded: 1/21/2016	CERB Grant		Match		TOTAL Project Cost
	\$50,000		\$25,000		\$75,000

Longview Public Development Authority †		Project Title:	Equestrian Facilities of Cowlitz County Event Center Feasibility Analysis		
Awarded: 1/21/2016	CERB Grant		Match		TOTAL Project Cost
	\$30,000		\$10,000		\$40,000

City of Woodland †		Project Title:	Downtown Facade Improvement Plan		
Awarded: 9/15/2016	CERB Grant		Match		TOTAL Project Cost
	\$22,500		\$7,500		\$30,000

Douglas

Port of Douglas County		Project Title:		Pangborn Airport Business Park (Phase I)				
Awarded: 9/15/2011	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
	\$850,000	\$150,000	\$2,000,000		\$1,062,888	\$2,062,888		
Distance from Transportation Infrastructure	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
	2	2	4	6	6	135		
Estimated Private Jobs Created/ Retained:	299	NOTES:						
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Average Annual Wage	Jobs Wages & Benefits			
					Employee		Dependent	
					Medical	Dental	Medical	Dental
<i>Prospective Development</i>			◇					
Total:				CERB Cost per Job:				

Port of Douglas County †		Project Title:	North End Feasibility Study		
Awarded: 3/19/2015	CERB Grant		Match		TOTAL Project Cost
	\$50,000		\$88,489		\$138,489

Five-Year Project Tracking

Port of Douglas County †		Project Title:		Lot 17 Development and Infrastructure (Phase II)				
Awarded: 9/15/2016	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
Distance from Transportation Infrastructure	\$107,500	\$107,500	\$215,000		\$85,000	\$300,000		
	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
	2	2	4	6	6	135		
Estimated Private Jobs Created/ Retained:	47	NOTES:						
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Jobs Wages & Benefits				
				Average Annual Wage	Employee		Dependent	
					Medical	Dental	Medical	Dental
Salcido, Enterprises, LLC	Data Center		▪					
Total:				CERB Cost per Job:				

Franklin

Port of Pasco †		Project Title:		Target Industry Analysis for Connell Industry Area	
Awarded: 11/20/2014	CERB Grant		Match		TOTAL Project Cost
	\$50,000		\$88,489		\$18,489

City of Connell †		Project Title:		Connell Rail Interchange Study	
Awarded: 3/19/2015	CERB Grant		Match		TOTAL Project Cost
	\$50,000		\$38,800		\$88,800

Grant

Port of Moses Lake †		Project Title:		Industrial Wastewater Management Expansion Study	
Awarded: 5/19/2016	CERB Grant		Match		TOTAL Project Cost
	\$50,000		\$38,800		\$88,800

Five-Year Project Tracking

City of George †		Project Title:		Industrial Park No. 5 Water System Improvements				
Awarded: 11/17/2016	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
Distance from Transportation Infrastructure	\$1,200,000	\$300,000	\$1,500,000		\$403,000	\$1,903,000		
	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
	32	32	.1	21	11	90		
Estimated Private Jobs Created/ Retained:	12	NOTES:						
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Jobs Wages & Benefits				
				Average Annual Wage	Employee		Dependent	
					Medical	Dental	Medical	Dental
Ancient Lake Wine Company	Food Processing		▪					
Total:				CERB Cost per Job:				

Grays Harbor

City of Aberdeen †		Project Title:		Gateway Center Redevelopment Project			
Awarded: 1/15/2015	CERB Grant		Match		TOTAL Project Cost		
	\$50,000		\$21,250		\$71,250		

City of Aberdeen †		Project Title:		SR520 Casting Basin Alternative Analysis Plan			
Awarded: 6/28/2016	CERB Grant		Match		TOTAL Project Cost		
	\$50,000		\$18,000		\$68,000		

Island

Port District of South Whidbey †		Project Title:		Island County Fairgrounds Business & Marketing Plan			
Awarded: 1/15/2015	CERB Grant		Match		TOTAL Project Cost		
	\$45,000		\$135,000		\$180,000		

Jefferson

City of Port Townsend †		Project Title:		Howard Street Corridor Economic Feasibility Study			
Awarded: 9/19/2014	CERB Grant		Match		TOTAL Project Cost		
	\$48,750		\$16,250		\$65,000		
Notes:	Lead to 2015 construction project.						

Five-Year Project Tracking

Fort Worden Public Development Authority †		Project Title:	Fort Worden Business Development Plan		
Awarded: 1/15/2015	CERB Grant		Match		TOTAL Project Cost
	\$50,000		\$16,500		\$66,500

City of Port Townsend †		Project Title:	Howard Street Corridor Public Infrastructure					
Awarded: 3/19/2015	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
Distance from Transportation Infrastructure	\$1,200,000	\$300,000	\$1,500,000		\$5,000,000	\$6,500,000		
	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
Estimated Private Jobs Created/ Retained:	76	NOTES:						
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Jobs Wages & Benefits				
				Average Annual Wage	Employee		Dependent	
					Medical	Dental	Medical	Dental
<i>Prospective Development</i>			▪					
Total:				CERB Cost per Job:				

Kitsap

Port of Bremerton †		Project Title:	Port Market Study		
Awarded: 5/19/2016	CERB Grant		Match		TOTAL Project Cost
	\$49,500		\$25,500		\$75,000

Port of Kingston †		Project Title:	Port of Kingston Site Development		
Awarded: 5/19/2016	CERB Grant		Match		TOTAL Project Cost
	\$35,000		\$12,000		\$47,000

Five-Year Project Tracking

Klickitat

Klickitat County		Project Title:			Columbia Gorge Regional Airport Industrial Park			
Awarded: 7/19/2007	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
Distance from Transportation Infrastructure	\$500,000	\$500,000	\$1,000,000		\$1,148,809	\$2,148,809		
	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
			1	1	1	4		
Estimated Private Jobs Created/Retained:	84	NOTES:						
Private Business/Development Site	Industry	Private Investment	Jobs Created & Retained	Jobs Wages & Benefits				
				Average Annual Wage	Employee		Dependent	
					Medical	Dental	Medical	Dental
Flight for Life (Life Flight)	Med-Vac	\$10,000	18	\$72,094	Y	Y	Y	Y
Total:		\$10,000	18	CERB Cost per Job:		\$55,555		

Port of Klickitat		Project Title:			Bingen Point Business Park			
Awarded: 7/15/2010	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
Distance from Transportation Infrastructure	\$310,000	\$40,000	\$350,000		\$560,640	\$910,640		
	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
		18	4	1		20		
Estimated Private Jobs Created/Retained:	296	NOTES:						
Private Business/Development Site	Industry	Private Investment	Jobs Created & Retained	Jobs Wages & Benefits				
				Average Annual Wage	Employee		Dependent	
					Medical	Dental	Medical	Dental
Insitu	Manufacturing	Not Reported	241	Not Reported	Y	Y	Y	Y
Total:		Not Reported	241	CERB Cost per Job:		\$1,452		

Five-Year Project Tracking

Lewis

Port of Chehalis		Project Title:		Programmatic Wetland Mitigation Site				
Awarded: 5/15/2008	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
Distance from Transportation Infrastructure	\$500,000	\$500,000	\$1,000,000		\$650,000	\$1,650,000		
	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
		10	10	10	10	50		
Estimated Private Jobs Created/ Retained:	750	NOTES:						
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Jobs Wages & Benefits				
				Average Annual Wage	Employee		Dependent	
					Medical	Dental	Medical	Dental
<i>Prospective Development</i>			‡					
Total:				CERB Cost per Job:				

Lincoln

Odessa Public Development Authority		Project Title:		Cattle Producers of Washington Processing Facility				
Awarded: 3/17/2011	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
Distance from Transportation Infrastructure	\$1,200,000		\$1,200,000		\$798,134	\$1,998,134		
	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
		65	1	65	1	225		
Estimated Private Jobs Created/ Retained:	45	NOTES:						
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Jobs Wages & Benefits				
				Average Annual Wage	Employee		Dependent	
					Medical	Dental	Medical	Dental
Cattle Co-Op	Production	\$579,134	15	\$38,000	Y	Y	N	N
Total:		\$579,137	15	CERB Cost per Job:			\$80,000	

Lincoln County †		Project Title:		intelliPaper Expansion & Retention				
Awarded: 11/20/2014	CERB Grant		Match		TOTAL Project Cost			
	\$15,000		\$5,000		\$20,000			

Five-Year Project Tracking

Mason

Mason County Public Utilities District 3 †		Project Title:	Mason County Business Development Center Study		
Awarded: 9/17/2015	CERB Grant		Match		TOTAL Project Cost
	\$50,000		\$16,667		\$66,667

Port of Shelton †		Project Title:	Fraser Mechanical, Inc.					
Awarded: 11/17/2016	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
	\$160,000	\$160,000	\$320,000		\$80,000	\$400,000		
Distance from Transportation Infrastructure	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
	75	4	3	31	1	26		
Estimated Private Jobs Created/ Retained:	40	NOTES:						
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Jobs Wages & Benefits				
				Average Annual Wage	Employee		Dependent	
					Medical	Dental	Medical	Dental
Fraser Mechanical Inc.	Manufacturing		▪					
Total:				CERB Cost per Job:				

Okanogan

City of Pateros †		Project Title:	Starr Road Business/RV Park Feasibility Study		
Awarded: 7/17/2014	CERB Grant		Match		TOTAL Project Cost
	\$50,000		\$24,000		\$74,000

Town of Twisp †		Project Title:	Twisp Business Revitalization Plan		
Awarded: 5/21/2015	CERB Grant		Match		TOTAL Project Cost
	\$50,000		\$16,667		\$66,667

Five-Year Project Tracking

Pacific

Port of Willapa Harbor		Project Title:		Expansion of Existing Port Building				
Awarded: 7/19/2012	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
Distance from Transportation Infrastructure	\$174,500	\$140,500	\$315,000		\$201,314	\$516,314		
	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
	120	120	1	55	55	30		
Estimated Private Jobs Created/Retained:	12	NOTES:						
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Jobs Wages & Benefits				
				Average Annual Wage	Employee		Dependent	
					Medical	Dental	Medical	Dental
Scion Biomedical, Inc	Manufacturing	\$1,200,000	15	\$39,500	Y	Y	Y	Y
Total:		\$1,200,000	15	CERB Cost per Job:		\$21,000		

Port of Peninsula †		Project Title:		Marina Dock Upgrade Planning Study			
Awarded: 5/19/2016	CERB Grant		Match		TOTAL Project Cost		
	\$50,000		\$30,000		\$80,000		

Pacific County †		Project Title:		Stormwater Management at Hardwoods Mill Site Plan			
Awarded: 7/28/2016	CERB Grant		Match		TOTAL Project Cost		
	\$50,000		\$16,667		\$66,667		

Pend Oreille

Kalispel Tribe of Indians †		Project Title:		Lodging & Amenities Feasibility Study			
Awarded: 6/28/2016	CERB Grant		Match		TOTAL Project Cost		
	\$25,000		\$8,333		\$33,333		

Pierce

City of Tacoma		Project Title:		EIS & planning docs for fast tracking a revitalization project in North Downtown			
Awarded: 5/17/2012	CERB Grant		Match		TOTAL Project Cost		
	\$50,000		\$25,000		\$75,000		
Notes:	2016: Led to the \$175m Tacoma LINK Expansion project, a \$2m Federal Transit Streetscape Design grant, and related Transit Orientated Development.						

Five-Year Project Tracking

Skagit

Port of Skagit County		Project Title:		Wesport Facilities Acquisition Project				
Awarded: 5/17/2012	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
Distance from Transportation Infrastructure	\$1,350,000	\$150,000	\$1,500,000		\$1,353,025	\$2,853,025		
	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
Estimated Private Jobs Created/ Retained:	94	NOTES:						
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Average Annual Wage	Jobs Wages & Benefits			
					Employee		Dependent	
					Medical	Dental	Medical	Dental
Maritime Fabrication Inc.	Manufacturing	\$400,000	42	\$45,760	Y	Y	Y	Y
Maverick Marine, Inc.	Manufacturing	\$910,635	76	\$49,448	Not Reported			
Total:		\$1,310,635	118	CERB Cost per Job:		\$12,711		

Port of Skagit County †		Project Title:		Buckwheat Mill Feasibility Study			
Awarded: 11/20/2014	CERB Grant		Match		TOTAL Project Cost		
	\$50,000		\$19,167		\$69,167		

Skamania

Port of Skamania County		Project Title:		Wood Biomass Utility Feasibility Study			
Awarded: 5/16/2013	CERB Grant		Match		TOTAL Project Cost		
	\$30,000		\$8,000		\$38,000		
Notes:	2014: The study leveraged grants from USDA REAP and W2E grants for additional studies, engineering and design.						

Five-Year Project Tracking

Snohomish

Snohomish County Airport		Project Title:		WA Aerospace Training & Research Center				
Awarded: 9/16/2010	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
Distance from Transportation Infrastructure	\$500,000		\$500,000		\$1,500,000	\$2,000,000		
	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
			1	15	15	10		
Estimated Private Jobs Created/Retained:	16	NOTES:						
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Jobs Wages & Benefits				
				Average Annual Wage	Employee		Dependent	
					Medical	Dental	Medical	Dental
Washington Aerospace Training and Research Center	Aerospace	\$3,000,000	22	\$55,000	Y	Y	Y	Y
Total:		\$3,000,000	22	CERB Cost per Job:		\$22,727		

Snohomish County Airport		Project Title:		Capstone Paine Field 2				
Awarded: 1/19/2012	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
Distance from Transportation Infrastructure	\$600,000		\$600,000		\$1,879,070	\$2,479,070		
	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
			1	15	15	10		
Estimated Private Jobs Created/Retained:	450	NOTES:						
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Jobs Wages & Benefits				
				Average Annual Wage	Employee		Dependent	
					Medical	Dental	Medical	Dental
BE Aerospace, Inc.	Aerospace	\$28,000,000	600	\$55,000	Y	Y	Y	Y
Total:		\$28,000,000	600	CERB Cost per Job:		\$1,000		

Tulip Tribe		Project Title:		Qualco Nutrient Recovery		
Awarded: 3/15/2012	CERB Grant		Match		TOTAL Project Cost	
	\$25,000		\$14,000		\$39,000	

Five-Year Project Tracking

City of Arlington †		Project Title:	Arlington Valley Road Study		
Awarded: 1/15/2015	CERB Grant	Match		TOTAL Project Cost	
	\$50,000	\$275,000		\$325,000	

Spokane

Spokane International Airport		Project Title:	New Hangar Facility					
Awarded: 5/21/2009	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
	\$4,000,000		\$4,000,000		\$5,236,733	\$9,23,733		
Distance from Transportation Infrastructure	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
			1.5	12	6	160		
Estimated Private Jobs Created/Retained:	212	NOTES:						
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Average Annual Wage	Jobs Wages & Benefits			
					Employee		Dependent	
					Medical	Dental	Medical	Dental
Aero-Flite	Aerospace	Not Reported	101	Not Reported	Y	Y	Y	Y
Associated Painters, Inc.	Aerospace	\$1,900,000	80	\$38,000	Y	Y	Y	Y
Total:		\$1,900,000	181	CERB Cost per Job:		\$22,099		

Spokane County		Project Title:	Hallet Road Realignment & Widening for Caterpillar Logistics Center					
Awarded: 3/15/2012	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
	\$500,000	\$150,000	\$650,000		\$67,000	\$717,000		
Distance from Transportation Infrastructure	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
	5	5	2	6	9	135		
Estimated Private Jobs Created/ Retained:	150	NOTES:						
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Average Annual Wage	Jobs Wages & Benefits			
					Employee		Dependent	
					Medical	Dental	Medical	Dental
Caterpillar Logistics Services	Manufacturing	\$46,500,000	135	\$31,000	Y	Y	Y	Y
Total:		\$46,500,000	135	CERB Cost per Job:		\$4,814		

Five-Year Project Tracking

Kalispel Tribe of Indians †		Project Title:	Native American Sewing Company Planning Study		
Awarded: 3/17/2016	CERB Grant		Match		TOTAL Project Cost
	\$50,000		\$17,000		\$67,000

Thurston

City of Olympia		Project Title:	Creation of a Community Renewal Area		
Awarded: 7/19/2012	CERB Grant		Match		TOTAL Project Cost
	\$25,000		\$200,000		\$225,000
Notes:		2016: The City is the proposal process for the Water Street Redevelopment Area.			

City of Tumwater †		Project Title:	Tumwater Brewery Site -Planning Study		
Awarded: 1/16/2014	CERB Grant		Match		TOTAL Project Cost
	\$50		\$46,667		\$96,667
Notes:		2016: The Old Brewhouse ws donated to the City of Tumwater, trail easement purchased.			

City of Tumwater †		Project Title:	Craft Brewing and Distilling Incubators Plan		
Awarded: 6/28/2016	CERB Grant		Match		TOTAL Project Cost
	\$30,000		\$10,000		\$40,000

Whitman

Port of Whitman County		Project Title:		Pullman Industrial Park West				
Awarded: 5/20/2010	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
Distance from Transportation Infrastructure	\$1,000,000		\$1,000,000		\$677,745	\$1,677,745		
	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
	5	5	1	1	1	1		
Estimated Private Jobs Created/Retained:	83	NOTES:						
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Jobs Wages & Benefits				
				Average Annual Wage	Employee		Dependent	
					Medical	Dental	Medical	Dental
<i>Prospective Development</i>								
Total:				CERB Cost per Job:				

Five-Year Project Tracking

City of Tekoa		Project Title:	Tekoa Truck Bypass Study		
Awarded: 1/17/2013	CERB Grant		Match		TOTAL Project Cost
	\$40,000		\$9,930		\$49,930

Port of Whitman County		Project Title:		Rail Spur Construction				
Awarded: 7/18/2013	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
	\$500,000	\$100,000	\$600,000		\$10,137,856	\$10,737,856		
Distance from Transportation Infrastructure	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
	5	5	1	1	1	1		
Estimated Private Jobs Created/Retained:	14	NOTES:						
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Average Annual Wage	Jobs Wages & Benefits			
					Employee		Dependent	
The McGregor Company	Food Processing	\$10,000,000	5	\$90,800	Medical	Dental	Medical	Dental
					Y	Y	Y	Y
Total:		\$10,000,000	5	CERB Cost per Job:		\$120,000		

Port of Whitman County †		Project Title:	Pullman IPZ Commercialization Center		
Awarded: 5/20/2014	CERB Grant		Match		TOTAL Project Cost
	\$50,000		\$16,500		\$66,500

City of Palouse †		Project Title:	Wastewater Facility Plan		
Awarded: 11/19/2015	CERB Grant		Match		TOTAL Project Cost
	\$48,113		\$16,037		\$64,150

City of Colfax †		Project Title:	Glenwood Water Line Engineering & Industrial Park Feasibility Study		
Awarded: 3/17/2016	CERB Grant		Match		TOTAL Project Cost
	\$22,500		\$7,500		\$30,000

City of Colfax †		Project Title:	Lower A Street Industrial Wastewater Siphon Engineering Plan		
Awarded: 9/15/2016	CERB Grant		Match		TOTAL Project Cost
	\$36,000		\$12,000		\$48,000

Five-Year Project Tracking

Yakima

Port of Sunnyside		Project Title:		Anaerobic Pretreatment System				
Awarded: 7/18/2013	CERB Loan	CERB Grant	TOTAL CERB		Match	TOTAL Project Cost		
Distance from Transportation Infrastructure	\$850,000	\$150,000	\$1,000,000		\$7,171,785	\$8,171,785		
	Air (passenger)	Air (freight)	Highway	Rail (passenger)	Rail (freight)	Commercial Shipping Point		
	40	40	1					
Estimated Private Jobs Created/ Retained:	162	NOTES:						
Private Business/ Development Site	Industry	Private Investment	Jobs Created & Retained	Jobs Wages & Benefits				
				Average Annual Wage	Employee		Dependent	
					Medical	Dental	Medical	Dental
Darigold	Food Processing	\$120,000,000	162	\$59,799	Y	Y	Y	Y
Total:		\$120,000,000	162	CERB Cost per Job:		\$6,172		

City of Yakima †		Project Title:		Business Incubator, Commercial Kitchen and Public Market Real Estate Valuation				
Awarded: 11/17/2016	CERB Grant		Match		TOTAL Project Cost			
	\$50,000		\$16,667		\$66,667			

Project Highlight - Port of Columbia



Photo provided by the Port of Columbia

The Artisan Food Center at Blue Mountain Station continues to operate at full occupancy. Six food and/or beverage businesses lease space from the Port of Columbia at the Artisan Food Center and have created new jobs in the community:

- Little Dipper Dairy
- Desperado Distillery
- BMS Co-op Market
- Mary’s Candies
- XO Alambic
- Rey’s Roast

Both the Co-op Market and the Commercial Kitchen continue to spark regional entrepreneurial activity. The kitchen is rented by caterers, food testers, bakers, and others. The co-op market is selling items produced on site as well as products from over 30 regional producers. It is an important spoke in the regional food system. The Port is working on further development of a regional food system to build on the momentum of this project.

The project has also contributed to the health of downtown Dayton. Two new businesses that got their start at Blue Mountain Station have opened storefronts in downtown Dayton – Azure Mountain Botanicals and Rey’s Roast coffee shop.

Projects	CERB	Match
2008 Planning: Eco-Industrial Park Planning	\$50,000	\$30,000
2010 Prospective Development: Blue Mountain Station	\$1,000,000	\$110,000
2013: Committed Private Partner: Sewer Extension to Blue Mountain Station Eco-Industrial Park	\$218,000	\$22,000
Total Investment:	\$1,268,000	\$162,000

“The Port of Columbia and the citizens in the region continue to see return on investment from this project. This would not be possible without the assistance of CERB funding. We are extremely grateful to the legislature for continuing to provide this funding tool to our rural communities. Their willingness to provide public funding for infrastructure is resulting in private investment in our community.”

- Jennie Dickinson, Port Manager
Port of Columbia

What’s Next?

Interest in the site is now leading to a new public-private partnership. The Port has entered into a long-term bare land lease with Tucannon Development, LLC, who will construct a 6,000 square foot processing building with 4 leasable bays. Three beverage processors have already expressed interest in locating there and are in negotiations with the owners. This is resulting in a private investment of over \$600,000 just for the building. Tenant improvements will add to that total when the building is leasable.

Port of Columbia	Estimates in Application	Actual 2016**
New jobs created & existing jobs retained (in full-time equivalent jobs)	60	9
Private Capital Investment	\$350,000	\$223,000
Annual state & local taxes generated*	\$10,498	\$25,710
Increase in assessed valuation of the area of the CERB investments	\$31,120	\$601,310

*Property, B&O, Sales & Use, as applicable

**More jobs will be created and investments will be made, as project is not fully matured.

County Totals

Total Investment in CERB public Infrastructure Projects by County 1982-2016

County ¹	Number of Projects	Est. Jobs Created & Retained	Actual Jobs Created & Retained	CERB Loan to Local Government	CERB Grant to Local Government	Match Invested in CERB Projects ⁴	Public Project Total
Adams	5	80	231	\$250,000	\$125,000	\$165,772	\$540,772
Asotin	7	270	174	\$1,100,500	\$666,000	\$1,893,146	\$3,659,646
Benton	14	1,174	858	\$3,608,062	\$1,765,510	\$6,207,243	\$11,580,815
Chelan	11	639	585	\$2,145,000	\$488,250	\$13,307,445	\$15,940,695
Clallam	18	1,054	569	\$3,250,000	\$1,575,406	\$7,161,103	\$11,986,509
Clark	16	3,350	3,805	\$7,971,523	\$3,816,522	\$15,828,891	\$27,616,936
Columbia	5	82	31	\$1,009,000	\$465,750	\$235,750	\$1,710,500
Cowlitz	20	1,849	1,188	\$6,627,680	\$1,380,000	\$28,538,179	\$36,545,859
Douglas	6	446	93	\$1,234,500	\$387,500	\$1,421,377	\$3,043,377
Ferry	4	255	417	\$614,600	\$2,380,030	\$4,265,695	\$7,260,325
Franklin	6	874	1,314	\$2,629,000	\$675,000	\$1,734,250	\$5,038,250
Garfield	4	67	64	\$276,000	\$251,342	\$986,025	\$1,513,367
Grant	19	1,846	2,110	\$8,663,694	\$2,442,600	\$28,353,881	\$39,460,175
Grays Harbor	30	2,756	2,040	\$8,668,600	\$3,367,500	\$27,586,929	\$39,623,029
Island	1	0	0	\$0	\$45,000	\$135,000	\$180,000
Jefferson	4	344	95	\$1,950,000	\$398,750	\$8,026,250	\$10,375,000
King	2	567	391	\$0	\$1,340,482	\$317,832	\$1,658,314
Kitsap	5	413	300	\$1,343,000	\$239,900	\$7,508,817	\$9,091,717
Kittitas	2	20	18	\$425,000	\$325,000	\$4,134,500	\$4,884,500
Klickitat	11	1,457	1,084	\$3,187,264	\$3,165,852	\$12,919,874	\$19,272,990
Lewis	16	2,704	1,748	\$4,781,326	\$1,473,204	\$8,021,774	\$14,276,304
Lincoln	8	142	65	\$3,887,813	\$2,008,737	\$1,930,986	\$7,827,536
Mason	8	1,188	765	\$609,375	\$1,401,875	\$5,946,566	\$7,957,816
Okanogan	10	563	0 ²	\$0	\$3,675,000	\$2,815,717	\$6,490,717
Pacific	19	1,062	1,118	\$2,530,500	\$3,675,843	\$4,838,176	\$11,044,519
Pend Oreille	5	1,446	1,647	\$1,080,905	\$1,186,405	\$1,264,636	\$3,531,946
Pierce	4	716	310	\$400,000	\$2,075,000	\$11,841,250	\$14,316,250
Skagit	16	2,664	3,587	\$5,887,856	\$3,080,725	\$11,140,150	\$20,108,731
Skamania	9	200	155	\$1,507,644	\$1,880,252	\$3,434,904	\$6,822,800
Snohomish	11	4,350	4,910	\$4,647,000	\$4,484,855	\$17,901,702	\$27,033,557
Spokane	6	608	257	\$7,750,000	\$950,000	\$11,360,961	\$20,060,961
Stevens	5	259	687	\$578,649	\$862,649	\$2,352,885	\$3,794,183
Thurston	6	100	72	\$1,136,000	\$105,000	\$470,346	\$1,711,346
Walla Walla	3	623	857	\$3,550,000	\$450,000	\$64,054,611	\$68,054,611
Whatcom	15	1,719	1,740	\$7,328,836	\$719,500	\$4,798,984	\$12,847,320
Whitman	14	627	509	\$3,120,065	\$1,246,613	\$15,239,686	\$19,606,364
Yakima	11	1,405	1,291	\$3,957,253	\$991,400	\$22,669,287	\$27,617,940
GRAND TOTALS	358	37,919	35,085³	\$107,706,645	\$55,637,202	\$360,883,549	\$524,227,396

¹The CERB Program is available statewide, however CERB has not received applications for projects in all 39 counties.

²Based on most recent project updates, the number of actual jobs created and retained shows no impact because challenging economic conditions have produced fewer jobs than were estimated in the original project application.

³More jobs will be created in projects that have not fully matured.

⁴Does not include funds invested by the private businesses in the business facilities.

Municipal Revitalization Loan Program

Program Overview:

The 2013-15 capital budget contained a proviso for CERB, which gave the Board the authority to implement a new loan program, the Municipal Revitalization Loan Program. *Proviso: Ch. 19, 2013 Laws 2nd Special Session, Section 1070*

Purpose of the program:

Loans to municipalities: cities, towns, counties, port districts, and housing authorities to finance public facilities projects that will improve opportunities for revitalizing existing retail (no more than 10,000 square feet), industrial, or commercial properties located within incorporated areas.

Municipalities had to demonstrate convincing evidence that a specific private development or expansion is ready to occur and will occur only if the public facility improvement is made.

CERB received one application, and awarded funds to the City of Lynden. The project was completed in December 2015.

The program sunsetted June 30, 2015.

The CERB Municipal Revitalization Loan to the City of Lynden helped make it possible to renovate a burned out building (formerly a department store in the downtown core) and turn it into a 35-room boutique hotel - along with street-level shops and restaurants - changing this area into a community hub and economic attraction that benefits all of the downtown businesses. The architects for this project even received an award from the State Historic Preservation Office in Olympia for Outstanding Rehabilitation of this historic building! The City is grateful to the CERB for their funding investment that played a vital part in bringing in new jobs and that has truly helped revitalize Lynden.

**-Mark Sandal, Programs Manager
City of Lynden**



Delft Square, City of Lynden

City of Lynden

Delft Square was built in 1909 and has served a variety of businesses over the years, including the nationally known Lynden Department Store.

The building was gutted in a fire in 2008.

In 2015, CERB awarded \$572,500 to the City of Lynden for the repair and replacement of sidewalks, curbs, and gutters on Front Street and 5th Street. The City also improved the public sanitary sewer lines located in the easement in the private alley between 4th Street and 5th Street. CERB funds were matched with \$522,121 of local funds.

This allowed Forefront Venture, LLC to refurbish the building to house a hotel, a book store, a craft brewer, and artisan store fronts.

County	Applicant	Project	CERB Grant	Match	Total Project Cost	Est. Jobs	Actual Jobs	Actual Private Investment
Whatcom	City of Lynden	5th Street Project	\$572,500	\$522,121	\$1,094,621	58	42	\$6,935,500
Total			\$572,500	\$522,121	\$1,094,621	58	42	\$6,935,500

Competitive Grant Program

Micro, Community Revitalization, and Economic Development Grants

Participation

- 22 Eastern WA projects
- 3 Western WA projects

Investment

- 9 Micro Grants \$154,745
- 9 Community Revitalization Grants \$3.7 million
- 7 Economic Development Grants \$5.7 million
- Total CERB Investment: \$9,668,295

Leveraged Investment

- Match: \$46,002,393
- Private Investment: \$2,130,847,668

Jobs Estimated

- 1,290 Estimated Jobs
- 2,223 Actual Jobs

Construction*

- 367 Construction Jobs
- \$109.6 million in additional economic activity
- \$35.6 million increased household earnings

Based on total cumulative investment of \$55 million in CERB projects.

*same multipliers used on page 3

Economic Benefit

Outcomes include job creation & retention by industrial, commercial, and tourism business.

Investments made in community development have lead to job creation and strengthening the communities.

The 2012 Legislature appropriated \$12 million to CERB for two temporary grant programs targeted to help local governments, port districts, and innovation partnership zones. Over the summer of 2012, CERB conducted a two-phase application process, considering 100 applications requesting more than \$48.3 million in Community Revitalization and Economic Development grants.

Projects were awarded for three programs:

- **Community Revitalization Grants** targeted projects that revitalized commercial districts by increasing economic activity for businesses and creating recreational opportunities for residents and visitors. The maximum Community Revitalization grant award was \$500,000, with a minimum cash match of 5% of the total project cost required.
- **Community Revitalization Micro Grants** of less than \$20,000 each.
- **Economic Development Grants** focused on projects that created private-sector jobs at competitive wages and leveraged private investment. The maximum Economic Development grant award was \$1 million, with a minimum cash match of 10% of the total project cost required.



- Community Revitalization Micro Grants
- † Community Revitalization Grants
- ‡ Conditional Economic Development Grants

Micro Grants

Applicant	Project	CERB Grant	Match	Total Project Cost	Outcomes
Adams					
City of Othello	Mainstreet Lighting Project	\$19,500	\$610,500	\$630,000	Five businesses have benefited: 25 jobs have been created, \$1,388,200 private investment
Asotin					
City of Asotin	Phase 4 Downtown Revitalization	\$19,500	\$271,509	\$291,009	The aesthetics of the project have enhanced the beautification process that the City of Asotin is trying to create.
Grant					
City of Moses Lake	Heron Bluff Trail	\$19,999	\$317,660	\$337,659	The project has made the area more bicycle and pedestrian friendly.
King					
City of Burien	Downtown Burien Bike Rack Project	\$10,000	\$6,800	\$16,800	The City has installed more bike racks; for a total of 41.
Kittitas					
City of Kittitas	Gazebo Park Improvements	\$18,300	\$7,200	\$25,500	This project has increased the use of the park. For the last 3 years, the FISH Food Bank has provided lunch in the park in the summer months, 20-50 kids are fed daily.
Wahkiakum					
Town of Cathlamet	Cathlamet Town Center Exterior Renovation	\$16,000	\$6,500	\$22,500	Not Reported
Whatcom					
City of Blaine	Downtown Street Amenities	\$18,261	\$1,759,480	\$1,777,741	The project has helped enhance growth in the downtown area.
Whitman					
Town of Farmington	Basketball Court Rehabilitation Project	\$14,000	\$8,340	\$22,340	The basketball court is gathering place for friends and families. It is a clean, safe, enjoyable space for the local kids.
Yakima					
City of Wapato	Cornucopia: A project to feed Wapato	\$19,185	\$6,680	\$25,865	Not Reported
Total		\$154,745	\$2,994,669	\$3,149,414	

Community Revitalization Grants

Applicant	Project	CERB Grant	Match	Total Project Cost	Outcomes
Chelan					
City of Wenatchee	Downtown Revitalization Project	\$500,000	\$1,399,179	\$1,899,179	34 New Businesses: 148 jobs have been created, \$800,000+ private investment
Clallam					
City of Port Angeles	Waterfront & Transportation Improvement Plan	\$500,000	\$5,439,384	\$5,939,384	3 Businesses have benefited: 50 jobs have been created, \$340,676 private investment
Klickitat					
Klickitat County	Downtown Revitalization Project	\$500,000	\$1,100,000	\$1,600,000	Not Reported
Pacific					
Port of Willapa Harbor	Tokeland Marina Redevelopment	\$500,000	\$1,045,500	\$1,545,500	Not Reported
Pierce					
City of Tacoma	Thea Foss Waterway Esplanade Expansion	\$500,000	\$2,315,892	\$2,815,892	No new economic development has occurred due to this project. \$250,000 private investment
Skamania					
City of Stevenson	Russell Street - Cascade Avenue Railroad Crossing Improvement	\$256,750	\$479,378	\$736,128	1 Business has benefited: \$250,000 private investment
Walla Walla					
City of College Place	College Ave/Rose Street (CARS) Reconstruction Project	\$400,000	\$404,833	\$804,833	Not Reported
Whitman					
City of Ferndale	New Ferndale Library	\$500,000	\$4,921,000	\$5,421,000	The city has development applications for private residential development, and substantial interest in the downtown are for future commercial business.
City of Uniontown	Uniontown Food Products Processing Center & Market	\$98,750	\$74,470	\$173,220	2 New Businesses: 3 jobs have been created, \$77,000 private investment

Total \$3,755,500 \$17,179,636 \$20,935,136

Economic Development Grants

Applicant	Project	CERB Grant	Match	Total Project Cost	Est. Jobs	Actual Jobs	Private Investment
Chelan							
Port of Chelan	IB #3 Tenant Improvements	\$995,050	\$545,710	\$1,540,760	100	58	\$347,000
Grant							
City of Quincy	Industrial Water Reuse Utility Project	\$1,000,000	\$11,300,000	\$12,300,000	98	1,219	\$2,074,800,000
Port of Moses Lake	Renovation of Hangar 1	\$1,000,000	\$5,476,533	\$6,476,533	195	109	\$7,420,668
Grays Harbor							
Port of Grays Harbor	Marine Terminal 4, Freight Corridor Improvements	\$1,000,000	\$1,000,000	\$2,000,000	116	92	\$3,500,000
Snohomish							
City of Arlington	Prairie Creek Drainage Improvements	\$1,000,000	\$2,890,000	\$3,890,000	532	600	\$20,080,000
Stevens							
Stevens County*	Northern Stevens County Incentives for Economic Development	\$363,000	\$295,723	\$658,723	44	15	\$2,700,000
Walla Walla							
Port of Walla Walla	Phase 2 Dodd Road Industrial Park Improvements	\$400,000	\$4,320,122	\$4,720,122	205	130	\$22,000,000
Total		\$5,758,050	\$25,828,088	\$31,586,138	1,290	2,223	\$2,130,847,668

*Not Reported, numbers used from close out documents from 2014.

- Community Revitalization - 1 project withdrew
- Economic Development - 1 project the Board terminated the contract, due to a change of the private partner, as they were not able to meet the intent of the program.



Left to Right: Ken Casavant, Randy Asplund, Paul Turek, Candace Mumm, Michael Karnofski, Representative Cindy Ryu, Senator Maralyn Chase, Elizabeth Robbins, Randy Hayden, James Jaime, Daniel J. Seydel, David Rhoden

CERB Members Through December 2016

Agency Appointments

David Rhoden, Chair
Redmond, WA - Large Business

Randy Hayden, Vice Chair
Pasco, WA - Port Official

Randy Asplund
Wenatchee, WA - Large Business

Richard Bogert
Pasco, WA - Small Business

Ken Casavant
Pullman, WA - Economist

Ollie Garrett
Bellevue, WA - Small Business

James Jaime
Forks, WA - Federally Recognized Indian Tribe

Michael Karnofski
Kelso, WA - County

Candace Mumm
Spokane, WA - City Official

Daniel J. Seydel
Shelton, WA - Small Business

Vacant
Small Business, East of the Cascades,
West of the Columbia

Vacant
Public Representative

Legislative Appointments

Representative JD Rossetti
House Majority Caucus

Representative Dave Hayes
House Minority Caucus

Senator Judy Warnick
Senate Majority Caucus

Senator Maralyn Chase
Senate Minority Caucus

Agency Representatives

Allison Clark,
Department of Commerce

Elizabeth Robbins,
Department of Transportation

Paul Turek,
Employment Security Department

Patti Wilson,
Department of Revenue

A Special Thank You

CERB members and staff acknowledge the contribution of the following former CERB members who served during the last two years.

Steve Anderson, Small Business
Michael Echanove, City Representative
Nicole Grant, Public Representative

Chris Thomas, Employment Security Department
Mary Trimarco, Department of Commerce

Senator Mike Hewitt
Senator Brian Hatfield
Representative Marcus Riccelli

Special thanks to the businesses, local governments, federally recognized Indian tribes, and port officials who provided updates for this report.