

Budget Activity: PWB A100 - Drinking Water State Revolving Fund

Purpose: Finance improvements to public water systems to ensure they meet federal and state health requirements

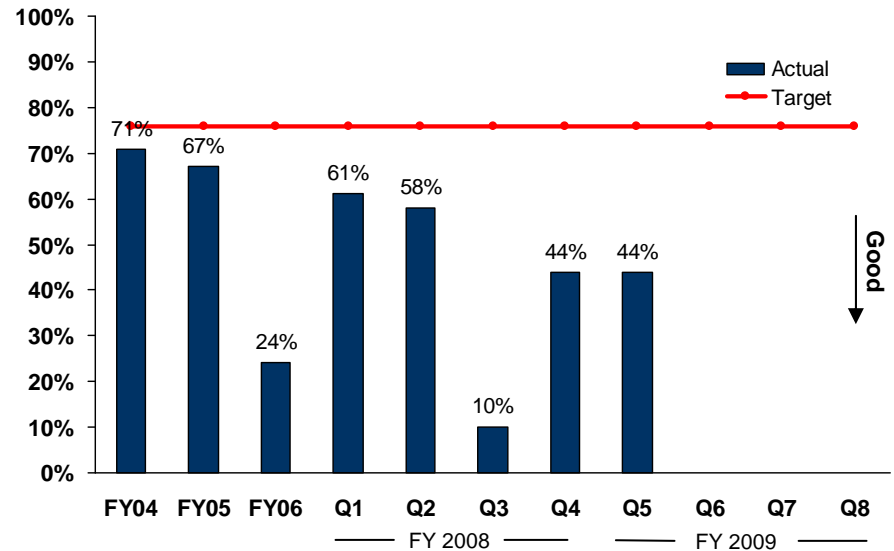
Agency Goal: Improve the health and safety of communities and families

Priority of Government: Improve the health of Washingtonians

Analysis:

- Program was designed to improve drinking water systems and address public health threats.
- The program goal was to have 15% of the resources going to small communities with populations of less than 10,000.
- No local match is required.
- Historically, the DWSRF program has constituted 76% of the total project funding.
- Approximately 50% of the loans are to small private borrowers lacking financial and/or managerial capacity.
- Of 44 FY 07 loans.
 - 30 have been executed
 - 14 are pending execution

PW01 – Percent of project funding provided by the Public Works Drinking Water State Revolving Fund (output)



Footnote: remaining funding is from other sources such as local, other state and federal

Action Plan

Who

Timeframe

Continue monitoring project funding

PWB Admin Staff
PWB Field Staff

Quarterly

Complete execution of FY 07 contracts

PWB Admin Staff
PWB Field Staff

Ongoing

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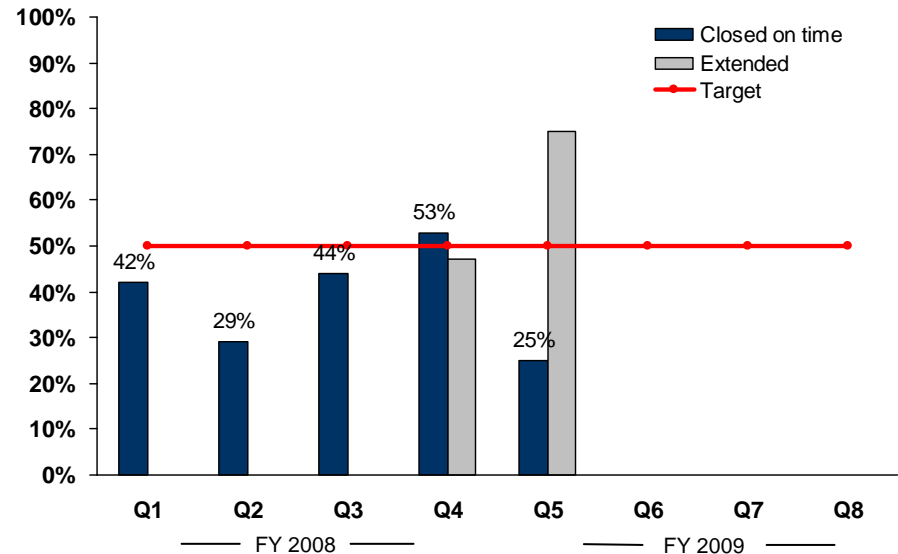
Agency Goal: Improve the health and safety of communities and families

Priority of Government: Improve the health of Washingtonians

Analysis:

- The Public Works Board defines projects completed on time differently than the other infrastructure programs. Historically, if the contract closed within the timeframe allowed, including extension amendments, a project was considered closed on time. The PWB has changed its definition of closed on time to match other CTED programs. The new definition of closed on time: On or before original contract closeout date.
- Starting in the 4th quarter of FY 08, staff identified baseline data that will distinguish projects that are closed out on time, and those that are extended. There are currently 74 open contracts, of which 32 already have extensions.
- The 5th Quarter had a 25% success rate of closing projects on time.

PW02 - Percent of projects completed on time, as per contract (within scope of work) (output)



Action Plan

Who

Timeframe

Continue working with clients to close out contracts on-time

PWB Field Staff

On-going

Continue to track new data with new definitions

Cecilia Gardener

On-going

Budget Activity: PWB A113 – Public Works Trust Fund

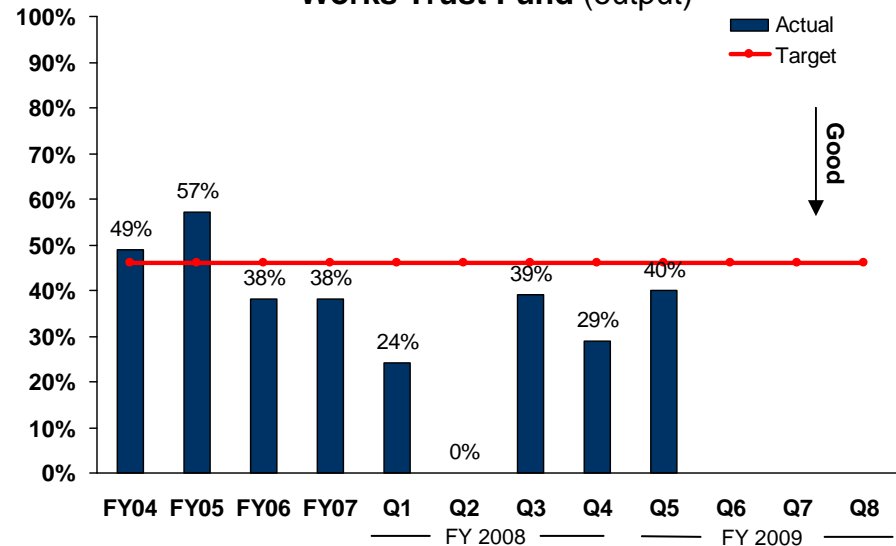
Purpose: Finance the repair and expansion of essential infrastructure systems in communities throughout the state through low interest loans

Agency Goal: Build livable, vibrant communities that meet the economic, environmental, and social needs of citizens

Priority of Government: Improve the economic vitality of businesses and individuals

Analysis:

- Historically, the PWB construction program has constituted 46% of the of the total project funding.
- A minimum of 5% local match is required.
- Majority of projects fund sewer improvements.
- Average loan for a sewer project is \$5.5 million. Clients typically need multiple funding sources to pay for these improvements.
- Overall average cost of all PWTF construction projects is \$4.8 million.

PW03 - Percent of project funding provided by the Public Works Trust Fund (output)


Footnote: remaining funding is from other sources such as local, other state and federal

Action Plan
Who
Timeframe

Continue monitoring project funding

Cecilia Gardener

Quarterly

Coordinate with other funders to maximize resources

PWB Field Staff

Ongoing

Budget Activity: PWB A113 – Public Works Trust Fund

Purpose: Finance the repair and expansion of essential infrastructure systems in communities throughout the state through low interest loans

Agency Goal: Build livable, vibrant communities that meet the economic, environmental, and social needs of citizens

Priority of Government: Improve the economic vitality of businesses and individuals

Analysis:

Jobs are related to Construction projects and most contracts are executed in Q4 each fiscal year due to the structure of the funding cycle.

Due to lack of 2009 Construction funding, there will not be any Construction loans executed in Q8.

In Q1, one contract was executed equating to 658 sustained construction jobs.

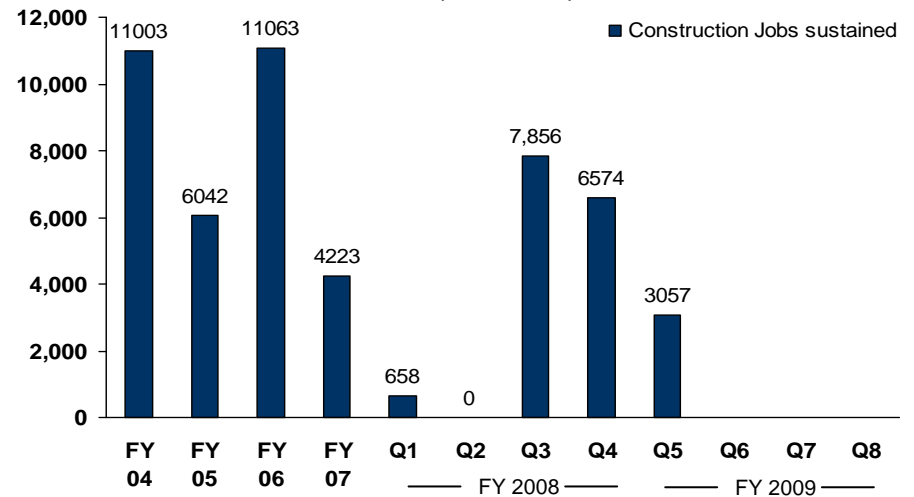
In Q2, no contracts were executed.

In Q3, 25 contracts were executed equating to 7,856 sustained construction jobs.

In Q4, 46 contracts were executed, equating to 6,574 sustained construction jobs.

In Q5, 23 contracts were executed, equating to 3,057 sustained construction jobs.

PW04 - Construction-related jobs sustained through CTED - Public Works capital and infrastructure investments (outcome)



Action Plan

Who

Timeframe

Continue monitoring on quarterly basis

Cecelia Gardener

Quarterly

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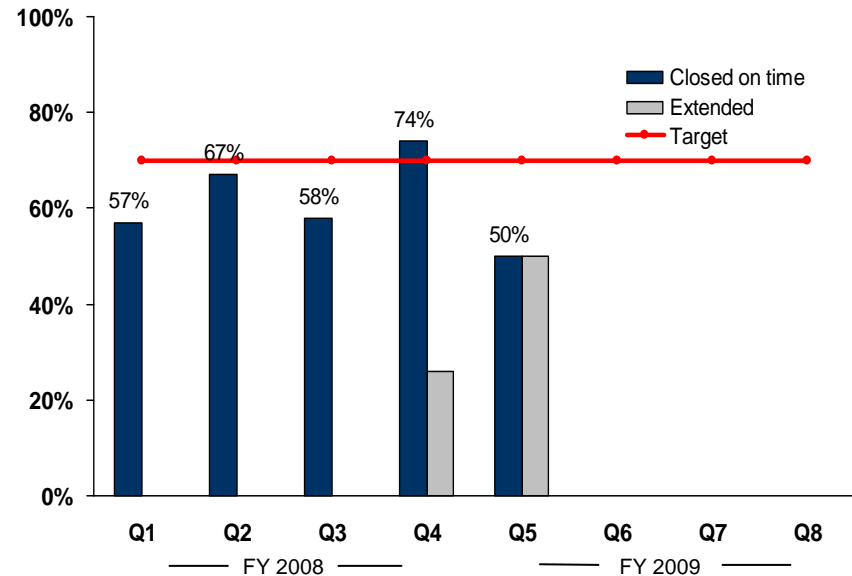
Agency Goal: Build livable, vibrant communities that meet the economic, environmental, and social needs of citizens

Priority of Government: Improve the economic vitality of businesses and individuals

Analysis:

- The Public Works Board defines projects completed on time differently than the other infrastructure programs. Historically, the contract closed within the timeframe allowed, including extension amendments, a project was considered closed out on time. The PWB has changed its definition of closed on time to match other CTED programs. The new definition of closed on time: On or before original contract closeout date.
- Starting in the 4th quarter of FY 08, staff identified baseline data that will distinguish projects that are closed out on time, and those that are extended.
- Currently there are 247 open PWTF Construction, Pre-Construction, Planning, and Emergency loans. Of these, 68 have received extensions. This quarter, 20 loans are anticipated to close, 10 received extensions and 10 closed on time.

PW05 - Percent of projects completed on time, as per contract (within scope of work) (output)



Action Plan

Who

Timeframe

Work with clients to scope projects so they are attainable within the construction period.

PWB Field Staff

On-going

New PWTF application will award 20% of point to Ready to proceed.

Cecilia Gardener

Quarterly

Implement new retroactive reimbursement policy

PWB Staff

On-going

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Priority of Government: Improve the health of Washingtonians

Standardized Performance Measures

- 43.155.075 - Loans for public works projects — Statement of environmental benefits — Development of outcome-focused performance measures. ...The board shall also develop appropriate outcome-focused performance measures to be used both for management and performance assessment of the loan program.
- **Process:** Partner with Department of Ecology, Department of Health, Transportation Improvement Board to determine infrastructure system performance standardized measures that are meaningful and are already being collected by other agencies. This will reduce workload on clients, and ease for staff to gather, verify, and report on measures.
- **Timeline:** Began over a year ago, and are now incorporated into the funding application for Construction and Emergency programs. PWeb has been adapted to be able to store and query the results.
- **Benefits:**
 - Ability to query and quantify outcomes
 - Ease for clients – won't have to duplicate efforts
 - Ability to demonstrate the benefits of investing in these

(Performance Measures from Old System)

Performance Measure: The Salmon Creek Treatment Plant phase 4 expansion program will continue providing the benefit to the Hazel Dell Sewer District of allowing continuing connections of new development, potential of removing 500 homes from septic systems by 2010, and to allow for ongoing growth within Clark County. The phase 4 expansion program has an anticipated completion date of 2007

How Measured:

When Measured:

Status: N/A

Date To Be Measured: 12/1/2004

Measure Question	Current Measure	Proposed Measure	Actual Change
Increase in total system capacity in MGD	10.30	14.95	4.65
Reduction in level of Ammonia (Mg/Liter)	39	18.7	21.3
Number septic system eliminated	500	100 annually	100 annually

Action Plan	Who	Timeframe
Continue to review if the measures in place capture all projects	Cecilia Gardener	On-going
As older projects close out, extrapolate current measures to fit with new standardized measure	PWB Field Staff	On-going
Review after 2010 Construction application cycle	Cecilia Gardener	On-going

How target was set: Based on historical data

Data Source: PWB contract database

Allotments vs Expenditures (YET) – 4th Quarter FY 2008

(represents June expenditures and FTEs in the system as of July 15th.)

Subprogram Title	Biennium Dollars Allotted	Allotted Dollars YTD	Expenditures YTD	Variance YTD	Variance %
Drinking Water Loans (IAG)	-	-	-	-	0.00%
PWB Admin Claim Services	730,601	362,859	327,375	35,484	9.78%
PWB Admin Executive Director	758,495	375,410	356,166	19,244	5.13%
PWB Admin Finance & Policy	924,379	471,207	465,417	5,790	1.23%
Division Totals	2,413,475	1,209,476	1,148,958	60,518	5.00%

No variances over 10 percent.

FTE Usage (YTD)

(represents June FTEs in the system as of July 15th.)

Subprogram Title	Biennium Staff Months Allotted	Allotted Staff Months YTD	Actual Staff Months YTD	Variance YTD	Variance %
Drinking Water Loans	0.00	0.00	0.00	0.00	IAG
PWB Admin Claim Services	144.00	72.00	71.16	0.84	1.17%
PWB Admin Executive Director	96.00	48.00	46.39	1.61	3.35%
PWB Admin Finance & Policy	147.60	73.20	72.24	0.96	1.31%
Division Totals	387.60	193.20	189.79	3.41	1.77%